Annex C: Transformation Programme - Draft income and savings options for 2015/16

| No | Work stream | Service | Description of potential change project / opportunity | Portfolio Holder | Lead Officer | Potential (additional) revenue savings / income for 2015/16 |
|----|---|---------------------------------------|---|------------------------|-----------------------|--|
| 1 | Accommodation and work styles | Property services | Further sharing of City Hall with other organisations | A Waters | A Watt / C Rayner | 20,000 |
| 2 | Service redesign (channel migration / customer access change) | Business relationship mgt/ LGSS | Implementation of paperless committee meetings/ councillors/ senior officers supported by electronic committee management system and suitable electronic devices for councillors and officers. | G Harris | A Bull | 15,000 |
| 3 | Service redesign (income generation) | City development | Additional car parking income (excluding Rose Lane) | A Waters/ M Stonard | A Watt | 150,000 |
| 4 | Service redesign (income generation) | Multiple | Business rates review | A Waters | A Bull | 300,000 |
| 5 | Service redesign (income generation) | Planning | Increases in planning fee income due to economic recovery | M Stonard | G Nelson | 57,000 |
| 6 | Service redesign (income generation) | City development | Replace Rose Lane car park with a new multi storey car park | A Waters/ M Stonard | A Watt | 75,000 |
| 7 | Service redesign (income generation) | City development | Surplus share for NPS and Norse joint ventures (environmental and buildings) | A Waters | A Watt / A Akester | 50,000 |

| 8 | Service redesign (income generation) | Citywide services | Increase in cemetery fees (the public were consulted on this previously). | K Driver | A Akester | 58,000 |
|----|---|----------------------|---|-----------|------------|---------|
| 9 | Service redesign (income generation) | Citywide services | Increase use of parks (concessions etc). | K Driver | A Akester | 10,000 |
| 10 | Service redesign (income generation) | Citywide services | Increase charges for allotments (the public were consulted on this previously). | K Driver | A Akester | 1,100 |
| 11 | Service redesign (income generation) | Multiple | Advertising income review | B Arthur | N Rotsos | 50,000 |
| 12 | Service redesign (policy or criteria change) | Hr and learning | Reduction in learning and development spend in line with reducing organisation | A Waters | D Bradshaw | 15,000 |
| 13 | Service redesign (service review) | Housing | Review of housing options | B Bremner | T John | 68,000 |
| 14 | Service redesign (service review) | Planning | Estimate of increased fee income from capital projects | M Stonard | G Nelson | 153,000 |

| 15 | Service redesign (service review) | Citywide services | Inflation for joint venture lower than planned for in medium term financial strategy | K Driver | A Akester | 48,000 |
|----|---|---------------------------------------|---|-----------|-----------|--------|
| 16 | Service redesign (service review) | Citywide services | Inflation for waste contract lower than planned for in medium term financial strategy | K Driver | A Akester | 30,000 |
| 17 | Service review (reducing budget underspends) | Planning | Reducing planning budget that is no longer required | M Stonard | G Nelson | 7,500 |
| 18 | Service review (reducing budget underspends) | City development | Increased private sector housing income | B Bremner | A Watt | 47,000 |
| 19 | Service review (reducing budget underspends) | Citywide services | Reduce emergency planning contingency as will be covered by corporate contingency in the future | K Driver | A Akester | 12,000 |
| 20 | Service review (reducing budget underspends) | Citywide services | Reduce day works budget that is no longer required | K Driver | A Akester | 20,000 |
| 21 | Service review (reducing budget underspends) | Business relationship mgt/ LGSS | Reduce insurance budget that is no longer required | A Waters | A Bull | 10,000 |
| 22 | Service review (reducing budget underspends) | Business relationship mgt/ LGSS | Reduce systems support advice budget this is no longer required | A Waters | A Bull | 10,000 |
| 23 | Service review (reducing budget underspends) | Business relationship mgt/ LGSS | Reduce democratic services budgets that are no longer required | A Waters | A Bull | 60,000 |
| 24 | Service review (reducing budget underspends) | Business relationship mgt/ LGSS | Reduce telecommunications and printing budgets that are no longer required | A Waters | A Bull | 50,000 |

| 25 | Service review (reducing budget underspends) | Customers, communications and culture service grouping | Reduce customer contact and mail handling budgets that are no longer required | G Harris | T Bailey | 10,000 |
|----|--|---|--|--------------------------------------|--------------------|---------|
| 26 | Service review (reducing budget underspends) | Hr and learning | Reduce HR budget that is no longer required | A Waters | D Bradshaw | 5,000 |
| 27 | Service review (reducing budget underspends) | Finance | Reduce corporate contingency budget that is no longer required | A Waters | J Hartley | 250,000 |
| 28 | Service review (income generation) | Planning and city development | Capitalised fee income associated with increased capital programme | B Arthur, B Bremner, M Stonard | A Watt/G Nelson | 132,000 |
| 29 | Shared services | Business relationship mgt/ LGSS | Revenues and benefits improvement project resulting in increased grant through lower error rates | A Waters | A Bull | 250,000 |
| 30 | Council tax change | Finance | Potential council tax rise (beyond freeze grant amount included in medium terms financial strategy) | A Waters | J Hartley | 60,000 |
| 31 | Council tax change | Finance | Potential change to council tax discount (remove one month empty property discount) | A Waters | A Bull | 70,000 |
| 32 | Council tax change | Finance | Formally include war pension disregard in to our council tax reduction scheme in line with approach to housing benefit | A Waters | A Bull | 17,000 |
| 33 | Service redesign (service review) | Customers, communications and culture service grouping | Review of tourism development and tourist Information centre including on-line selling | B Arthur | N Rotsos | 10,000 |
| 34 | Service redesign (service review) | Customers, communications and culture service grouping | Review of sports development including the Norman Centre and the Halls | B Arthur | N Rotsos | 32,000 |

| | General fund totals | | 2,110,600 |
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