# **Norwich City Council**

#### **SCRUTINY COMMITTEE**

## ITEM 5

# REPORT for meeting to be held on 18 June 2015

# **Quarter 4 2014-15 performance report**

## **Summary:**

The report sets out the council's performance against the Corporate Plan (2012-15) priorities for quarter 4 of 2014/15.

The council's budget monitoring report for this period is also included as previously requested by scrutiny.

The report, therefore, provides scrutiny with an opportunity to consider overall council performance in quarter 4 of 2014/15 alongside the budget monitoring (appendices B and C) for the period and to identify successes and any areas of concern.

## **Conclusions:**

The report should enable the scrutiny committee to determine any areas of performance they would wish to review or monitor in the future.

#### Recommendation:

To consider the quarter 4 performance report, alongside the budget monitoring report for the period, and in particular to identify:

- Successes and any areas of concern.
- Any specific areas that scrutiny would wish to review in more detail as part of their future work programme.
- Any trends that scrutiny may wish to be monitored and reported on when they receive the next performance report.

#### **Contact Officer:**

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#### 1. Introduction

- 1.1 This report sets out progress against the key performance measures that are designed to track delivery of the council's corporate plan priorities. This is the last quarterly performance report for the final year (2014/15) of the Corporate Plan 2012-2015.
- 1.2 The Corporate Plan 2012 15 established five priorities. Progress with achieving these is tracked by 35 key performance measures. It is these performance measures which form the basis of this report. Most of the performance measures are available quarterly while some are reported six monthly or annually to show general outcomes for residents.
- 1.3 Performance status for each of the performance measures is then combined for each priority to show at a glance high level performance. This should enable members to see where performance is improving or falling.
- 1.4 Performance is based around a traffic light concept where green is on target, red is at a point where intervention may be necessary and amber a point in between these two.
- 1.5 A copy of the full performance report can be found at appendix A.

## 2. Headlines

- Overall performance this quarter shows a mixed picture with four of the council's overall priorities showing as amber. There are some areas where the council is performing very highly and exceeding its targets. There are, however, a number of measures where performance has fallen below target and work continues to address these. For each of the performance measures where performance is below target, reasons for this are provided within the relevant section of the performance report at appendix A.
- 2.2 The following areas of performance are brought to your attention:
  - a) 375 new jobs were created/ supported by council activity, this was aided by Norwich's City Deal and was above our target of 300.
  - b) 391 private households were assisted with energy efficiency measures for their homes against the target of 150.
  - c) Over the year, 94% of clients assisted by Norwich City Council supported debt advice said that debt issues had become more manageable following that advice. Our target was 56%.
  - d) This quarter, the average number of days taken to re-let council homes was 16 days in line with the target of 16 days. For the year as a whole the average was 14 days. This compares very well with other organisations across the

- country and is in the top quarter of best performing social landlords.
- e) Resident satisfaction with the last service received from the council was above target at 95.4%. This compares with our target of 93% and continues a run of excellent results for this measure.
- f) The latest survey showed a marked improvement in council housing tenant satisfaction with the overall service provided. 82% of tenants were either very or fairly satisfied with the service, and whilst this was still below our challenging target of 85%, it had increased from 71% satisfaction rating in the last survey.
- g) Our work to prevent people becoming homeless has continued to produce excellent results. In the last year 596 individuals or families who have presented as homeless have been given advice that has resolved their situation. Our target was 300.
- h) Performance in relation to the time taken to give decisions for planning applications has remained on target this quarter with 83% of major applications and 93% of minor and other applications processed within set timescales.
- i) In our surveys of users at the Norman Centre, Riverside Swimming Centre and The Halls, 96% of respondents were satisfied with our leisure and cultural facilities.
- j) 98% of income owed to the council has been collected this year compared with the target of 96%.
- k) Our average processing time for new housing benefit and council tax reduction scheme claims was 23.7 days in the year as a whole. This was outside of our target of 21 days, however, it was the best annual performance for a number of years. Work continues to try and improve this performance.
- I) The number of new homes built in Norwich in 2014/15 was 252. This remained well below the target of 521.
- m) The number of serious accident casualties on Norwich roads was 64 in the last year, higher than the anticipated level of 43. A range of work is underway with Norfolk County Council to try and address this.



Reporting Date: March-2015





# ITEM 5 APPENDIX A

Summary

CP1 - Safe and Clean City

CP2 - Prosperous City

CP3 - Decent Housing for all

CP4 - City of Character and Culture

CP5 - Value for Money Services

#### Comments

Overall performance for this final quarterly report for 2014-15 and for the Corporate Plan 2012-2015 shows a mixed picture with four of our priorities showing as Amber.

This is slightly disappointing given that last quarter all of our priorities were Green but this drop in overall outturn results from final performance for a small number of measures being below the previous quarter.

As ever, there are areas where the council is performing very highly and exceeding its targets. Amongst those in this category are our performance in relation to: number of new jobs created or supported by council activity, numbers of private households helped to improve the energy efficiency of their homes, clients satsified that debt has become more manageable following advice, the number of days taken to re-let council homes, speed of processing of planning applications, overall customer satisfaction and satisfaction with the council's leisure and cultural facilities.

Some of our performance has fallen just a little below what can be very challenging targets. Examples of this are attendance at our free or low cost events and overall tenant satisfaction with the housing service. The latter had improved from 71% satisfied to 82% satisfied but was just below our 85% target.

However, there are a small number of measures where performance is further below target. These are not always things we can completely control e.g. number of new homes built in the City.

Our new Corporate Plan for 2015-2020 was approved by Council in February this year and sets out the priorities for the Council going forward and the performance measures we will use to track how successful we are being. We will continue to work towards achieving excellent performance across all our service areas and with our partners in order to achieve those priorities.

Green is on target, amber between target and cause for concern and red is cause for concern.

For more information please contact the Policy, Performance and Partnerships team on ext 2535 or email performance@norwich.gov.uk

#### Key to tables (following pages):

RAG - Red, Amber, Green; DoT - Direction of Travel: a green upward arrow signifies an improvement in performance compared with the previous reporting period, a red downward arrow shows a drop in performance and a blue horizontal arrow shows no change. YTD - data shown is for the (financial) year to date



premises using both education and support and through enforcement action.

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# Safe & Clean City

Safe and clean city	Prosperous city	Decent housing for all	City of character and		value					
Cey Action		Measure		Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
o provide efficient and effective waste se crease the amount of recycling	rvices and	SCC2 % waste recycled/ compost	ed	35 %	43 %		•	36 %		
Comments: Recycling and composting rate:	s reduced further below to	arget in the three months to Decemb	er 2014, despite the ne	w recycling	service ch	nanges on	1st Octobe	er 2014. As	⊥ a result of r	new
Ivanced equipment being installed at the Ma										
cycling rates. The residual waste tonnage h	as also fluctuated since (	October 2014. Early evidence sugges	sts that collected recycli	ing tonnage	es are now	starting to	increase v	which should	d help move	e toward
e 40% target over the next 12 months.				I						
o maintain a safe highway network and re		SCC6 Reducing the number of pe	ople killed or		40				1 43	
asualties including seeking to achieve the troduction of 20mph zones across the ci		seriously injured on our roads (rolling	year)	64	43	5 🙇	_	64	+ 43	3 📥
Comments: It is disappointing to see the nu		sly injured on our city's road continue	to increase. There are	a number	of work str	⊣ ands in nIa	ace to try a	nd reduce th	nis number	These
ocused on the two areas where there has be										
ounty hall are targeting training at for cyclists										
ave a focus on enforcement for both cycles a										
om the city cycle ambition project. These are	e the junctions of The Ave	enues with Colman Road and George	e Borrow Road. The pla	ınned impr	ovements s	should mak	ke both jun	ctions safer	for cyclists	
						RAG		Actual	Target	RAG
(ey Action		▲ Measure		Actual	Target	KAG	DoT	Actual	Target	_
				Actual	rarget	Status	D01	YTD	YTD	YTD
To maintain street and area cleanliness			spection	93 %	_	Status	<b>201</b>	YTD 93 9	YTD % 94.9	YTD
To maintain street and area cleanliness Comments: The final tranche of 2014-15 or	f surveying of streets for I	SCC1 % streets found clean on ir		93 %	6 94 9	%		93 9	% 94 %	6 0
Comments: The final tranche of 2014-15 of		SCC1 % streets found clean on ir		93 %	6 94 9	%		93 9	% 94 %	6
Comments: The final tranche of 2014-15 of		SCC1 % streets found clean on ir		93 %	6 94 9	%		93 9	% 94 %	6
Comments: The final tranche of 2014-15 of complete. Data presented here is for the pre-	vious period.	SCC1 % streets found clean on in evels of litter and detritus has been of	completed. However, th	93 % e data inpu	6 94 9 utting requi	%	luce the re	93 9	% 94 %	6
Comments: The final tranche of 2014-15 of complete. Data presented here is for the prevey Action	vious period.	SCC1 % streets found clean on in evels of litter and detritus has been on the management of the street of the stre	completed. However, th	93 %	6 94 9	% O		93 g sults of thes	% 94 % se surveys i	% O
Comments: The final tranche of 2014-15 of complete. Data presented here is for the presented Action  o provide efficient and effective waste ser	vious period.  rvices and	SCC1 % streets found clean on in evels of litter and detritus has been on the mass of the second sec	completed. However, th	93 % e data inpu Actual	6 94 9 utting requi	red to prod	luce the re	93 9 sults of thes Actual YTD	% 94 % se surveys i	s not yer
Comments: The final tranche of 2014-15 of complete. Data presented here is for the preview Action o provide efficient and effective waste senterease the amount of recycling	vious period.	SCC1 % streets found clean on in evels of litter and detritus has been on the second s	completed. However, th	93 % e data inpu  Actual	94 9 utting requi	RAG Status	DoT	93 9 sults of thes Actual YTD	75 %	RAG YTD
Comments: The final tranche of 2014-15 of complete. Data presented here is for the previous provide efficient and effective waste services the amount of recycling Comments: For the year to April 2014 to Ma	vious period.  rvices and  arch 2015, 80% of respon	SCC1 % streets found clean on in evels of litter and detritus has been on the second s	ecompleted. However, the saste ste and recycling service	93 % e data inpu	4 94 9 94 9 94 9 94 9 94 9 94 9 94 9 9	RAG Status	DoT  March) the	93 9 sults of thes  Actual YTD  81 % nere was an	Target YTD 75 % insufficient	RAG YTD
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# Prosperous City

	Safe and clean city	Prosperous city	Decent housing for all	City of character and	culture	Value fo	or money s	services	(	Corporate p	olan
Key Ac	etion		Measure		Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
bring i	port the development of the lo n inward investment through e pment and regeneration activit	economic	PRC3 No. of new homes built		252	521	<b>A</b>	•	252	521	_
having	been granted for more than 4,00		from 210 in 2013/14 to 252 in 2014 projections for the next two years a								
To sup	picks up. port people on low incomes the ancial inclusion activities	,	PRC6 Ave days for processing net	w HB and	26.3	21.0	<b>A</b>	•	23.7	21.0	0
			saw significant work to try to reduce t performance in recent years. Whil						ase in the a	average nu	mber of

Key Action	- Measure	Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
To encourage visitors and tourists to Norwich through effective promotion of the city	PRC4 number of people accessing info via TIC	62,105	67,000	0	₩.	313,270	363,000	_

Comments: The annual total of 313,270 was down by 10.5% compared with the previous year. We are monitoring the trends as an increasing use of electronic forms of information is changing how and where we provide information and how people seek to access information.

Key Action	→ Measure	Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
To support the development of the local economy and bring in inward investment through economic development and regeneration activities	PRC1 No. of new jobs created/ supported by council activity	375	300	*	•	375	300	*
Comments: 375 new jobs were created / supported by Council	activity this was as a result of the increased resources put into b	usiness sup	port via No	rwich's City	y Deal.			
To support the development of the local economy and bring in inward investment through economic development and regeneration activities	PRC2 Amount of funding secured for regeneration activity (£ thousands)	£2,612	£250	*	•	£2,612	£250	*
Comments: £2.612m of regeneration funding was received in 2	014/15. This was funding from the DfT for the Push the Pedalwa	ays project.						
To support people on low incomes through advocacy and financial inclusion activities	PRC5 % people saying that debt issues had become manageable following face to face advice	94 %	56 %	*		94 %	56 %	*
Comments: This result is from data collected by the Citizens' Ad	dvice Bureau (CAB) and the Money Advice and Budgeting Servi	ce (MABS).	A variety	of approach	nes have be	en adopted	d to assist o	clients with
debt problems including debt write offs, bankruptcy or DRO's, as	well as a more educative approach that involves working with cli	ients over a						
finances. We continue to receive information back from the comm	issioned services about the types and nature of debt and mone	y advice.						
To reduce fuel poverty through affordable-warmth	PRC7 No. of private households where council	391	150			391	150	4
activities	activity helped to improve energy efficiency YTD	391	130	<b>A</b>		391	130	<b>7</b>

Comments: In quarter 4, 186 private households were helped with energy efficiency measures for their homes. This constituted 35 completed boiler replacements or repairs, solid wall insulation, cavity wall insulation or loft insulation. Additionally, there were 20 small insulation measures, and 131 Green Deal and Energy Performance Certificate assessments were carried out through Cosy City and the green deal communities fund.



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# Decent Housing

A Sa	fe and clean city	Prosperous city	Decent housing for all	City of character an	d culture	Value for money services		services	rices Corpor		plan
Key Action		-	Measure		Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
To develop nev	v affordable housing		DHA4 New affordable homes delive council owned land - YTD	ered on	36	78		•	36	78	
that schemes wi	ill slip from year to year and	d clearly this impacts on our	on council owned land was set over ability to meet annual targets. In the rect slippage on performance.								
Key Action			▲ Measure		Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
programme of	e council's housing stock upgrades and maintenan windows and doors	ce including	DHA2 % council homes meeting th standard"	e "Norwich	92.0 %	97.0 %		•	92.0 %	97.0 %	0
scheduled for w	orks in a particular year ha	ve to be put back and whilst	rget of 100% of council housing stocl works to other properties will be brou ard for 2016/17 remains on track	k attaining the Norwich ught in to make up pro	Standard gramme nu	at the end on the series at the end of the e	of 2016-17 can affec	. Sometime t the hitting	es properties of annual to	s that have argets. Hov	been ever, at
Decent housin	g for our tenants	·	DHA3 % of tenants satisfied with the service	e housing	82	2 85	0	<b>₩</b>	82	85	0
questions asked	d within the survey, we are	also performing well compai	faction with the housing service has in red to our peers, showing that the wo prvices has been a great success.								
To bring empty	y homes back into use an ivate sector housing thro	d improve the	DHA7 Privately owned homes mad	e safe	76	100	0	*	76	100	0
Comments: T	he final outturn for the year		mes made safe. Whilst below target to fully expected that the target for 2015		erformance	given that	there was	a long-term	staff vacar	cy within th	ne team.

Key Action	■ Measure	Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
To improve the letting of council homes so we make the best use of existing affordable housing resources	DHA1 Ave days to re-let council housing - Q	16	16	*		14	16	*
Comments: Over the past year the council has re-let more than 1,00 continued level of high performance means rentable homes are not let	00 homes taking, on average, just 14 days to re-let. This is the ft standing empty, new tenants can move in quicker, and we	he third yea can collect	r in a row more inco	that we hav me to help	e achieved fund impro	our challer vements to	nging targe homes.	t. This
To prevent people from becoming homeless through	DHA5 Number of households prevented from	124	80	. •		596	300	•
	becoming homeless				<u> </u>			
Comments: High performance has been maintained despite a difficu	ılt external environment. This is testament to the council's be	est practice	homeless	prevention	model which	h ensures	a focused,	proactive
and effective approach to preventing homelessness in Norwich.								
To bring empty homes back into use and improve the standard of private sector housing through advice,	DHA6 Empty homes brought back into use	150	20	*		150	20	*
grants and enforcement								
Comments: The number of empty homes brought back into use this	year was 150. This figure includes long term empty homes be	orought bac	k in to use	as a result	of enforce	ment work	carried out	by our

Comments: The number of empty homes brought back into use this year was 150. This figure includes long term empty homes brought back in to use as a result of enforcement work carried out by our Private Sector Housing team, as well as from the 2014/15 empty homes review. The figure above shows the long term empty properties confirmed as occupied and where council tax will now be paid. Our target for the year to date was 20.



opportunities and events for people

**Olympics** 

Comments: Achieved.

To maximise the opportunities provided by the 2012

To become England's first UNESCO City of Literature

Riverside Leisure Centre and The Halls satisfied with the council's leisure and cultural facilities.

Comments: Norwich was the first English city to be a UNESCO City of Literature. Achieved in quarter 1, 2012-13.

Reporting Date: March-2015

cultural facilities

City of Literature

activities



96 %

56,000

75 %

30,000



# Character & Culture

30,000

56,000

Safe and clean city	Prosperous city	Decent housing for all	City of character and	culture	Value	for money	services		Corporate	plan
Key Action		▲ Measure		Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
To provide a range of cultural and leisupportunities and events for people	ıre	CCC5 People attending free or lov	w-cost events	93,000	100,000		•	93,000	100,000	
Comments: During 2014/15, attendance events - Halloween, Big Boom fireworks a							•			
				•			•			
Key Action		▲ Measure		Actual	Target	RAG Status	DoT		-	RAG YTD
To manage the development of the city effective planning and conservation ma	_	CCC1 % of major planning apps c within target - Q	ompleted	83 %	80 %	*	•	93 %	80 %	*
Comments: Planning performance this administrative stages promptly and a close										
should mean angoing good performance				•						
To manage the development of the city	_	CCC2 % of minor & other planning completed within target	g apps	93 %	85 %	*	<b>X</b>	90 %	85 %	*
To manage the development of the city of t	anagement CC1).	completed within target					*			*
should mean ongoing good performance. To manage the development of the city effective planning and conservation manage the comments above (for Comments: See comment above (for Comprovide well-maintained parks and comments: Over the winter months we	anagement CC1). open spaces	completed within target  CCC3 % satisfied with parks & ope	en spaces	79 %	75 %	*	•	79 %	75 %	*

Comments: Data for this measure is collected via six monthly surveys. The overall result for 2014/15 shows very high satisfaction levels with 96% of respondents to our surveys at the Norman Centre,

CCC6 People engaged with Olympic torch relay

CCC7 City becomes England's first UNESCO



engagement and access channels.

To maximise council income through effective asset

To reduce the council's carbon emissions through a

management, trading and collection activities.

Reporting Date: March-2015





93.0 %

96 %

95.3 %

93.0 %

# Value for Money

									7110
Safe and clean city	Prosperous city	Decent housing for all	City of character and culture	Value	for money	services		Corporate	plan
ey Action		<b>▲ Measure</b>	Actual	Target	RAG Status	DoT	Actual YTD	Target YTD	RAG YTD
o continue to reshape the way to ealise our savings targets, prote ervices wherever possible and v ith partners, through a transfor	ecting and improving working effectively mation programme.	VMS3 % of all council outcome pe measures on or above target	613		_	•	61 %		
		ormance measures in this report and sh the aim of improving individual measur							
o improve the efficiency of the or		VMS5 Avoidable contact	32.9 %	24.5 %	6 <u></u>	•	28.3 %	24.5 %	6
ey Action		▲ Measure	Actual	Target	RAG Status	DoT		Target YTD	RAG YTD
	ces which are classified as "prem	n high levels of avoidable contact the di ature closure". The measure for the co			ter reflect v		lly avoidable	contact m	easure
continue to reshape the way the continue to reshape the reshap	cting and improving	VMS4 % of council partners satisfie		85.0			80.8	85.0	) (
rvices wherever possible and w th partners, through a transforr	mation programme.	opportunities to engage with the cour	CII			_			
isfied or satisfied with opportuniti	vey of key Council partners carried ies to engage with the council con that work at both service and counc	d out in quarter 4 (January - March) ea npared with 78.2% satisfaction last yea il wide level.	ch year. This showed a slight income r. However where areas for impro	ease in the evement ha	e percentaç ive been ra	ge of our ke ised they	ey partners v will be consid	vho were v dered and	ery where
reach the achieving-level of than mework.	e equalities	VMS7 Reach "achieving" level of enframework	<u>'</u>	2		•	1	2	-
		d we believe we meet it. However, we light work. We will review the potential for		assessmei	nt at this st	age due to	the overall o	cost involv	ed and
ey Action		= Measure	Actual	Target	RAG	DoT	Actual	Target	RAG
o continue to reshape the way the	he council works to	- Mcasarc	Actual	rarget	Status	БОТ	YTD	YTD	YTD
alise our savings targets, prote ervices wherever possible and w ith partners, through a transforr	cting and improving vorking effectively mation programme.	VMS1 Council achieves savings tar thousands)	3,200	2,000	*	-	3,200	2,000	) 🐪
Comments: We successfully delived improve the efficiency of the control of the co		avings of £3.2 million for 2014/15 again VMS2 % residents satisfied with se	rvice from						
improve the efficiency of the c	Journal & Customer	vivisz % residents satisfied with se	95.4 %	93.0 %	<b>*</b>	<b></b>	95.3 %	93.0 %	, 🍁

5.38 2.00 5.38 2.00 operations carbon management programme. Comments: The target for reduction in overall (i.e. all scopes) CO2 emissions has been re-set to 40%, from a 2006/07 baseline following the completion of the first phase of the council's carbon management plan. This target exceeds the national target of a 34% reduction in carbon emissions by 2020. On completion of this report 26.6% of the 40% target has been achieved so far. The council has recently produced the second phase of its Carbon Management Plan which details opportunities across our assets and services where we can further reduce energy consumption.

Comments: This is a combination of % council tax, NNDR, Housing Rent and Sundry Income collected. Overall collection for the year was 98.3% (£206.2m). This is made up of: Council Tax (£52.1m,

Comments: At 95.4%, this performance measure remains above target (93%). Additionally, annual performance at 95.3% showed a small increase against last year's performance (94.1%). VMS6 % of income owed to the council

VMS8 % CO2 reduction from local authority

98.6% of "amount due"); NNDR (£77.7m, 100.4% of "amount due"); Housing Rent (£66.0m, 98.4% of the "amount due") and Sundry Income (£10.4m, 83.7% of the "amount due").

council

collected

# ITEM 5 APPENDIX B

Report to Cabinet Item

Report of Chief finance officer

Revenue budget monitoring 2014-15 – Provisional period 12

9

# **Purpose**

Subject

To update cabinet on the provisional financial position as at 31 March 2015, the forecast outturn for the year 2014-15, and the consequent forecast of the general fund and housing revenue account balances.

# Recommendation

To note the provisional financial position as at 31 March 2015.

## **Corporate and service priorities**

The report helps to meet the corporate priority of value for money services and the service plan priority to provide accurate, relevant and timely financial information.

## **Financial implications**

The general fund budget is forecast to achieve an underspend of £1.314m. The housing revenue account budget is forecast to achieve an underspend of £2.483m.

The collection fund is in deficit on business rates for 2014-15. The forecast impact in 2014-15 of deficits arising in 2013-14 is £152k. The forecast impact in 2015-16 of deficits arising in 2013-14 and 2014-15 is £1.249m. Following council approval on 17<sup>th</sup> Feb 2015, s31 business rates relief grant has been transferred to an earmarked reserve to be offset against deficits in the years that they impact on the revenue accounts. For 2014-15, a transfer of £1.06m has been made from the General Fund revenue budget to the earmarked reserve. The forecast underspend above takes account of this transfer.

Ward/s: All wards

**Cabinet member:** Councillor Stonard – Resources and income generation

#### **Contact officers**

Justine Hartley - Chief finance officer 01603 212440
Neil Wright - Service accountant 01603 212498

#### **Background documents**

None

# Report

- 1. Council approved budgets for the 2014-15 financial year on 18 February 2014.
- 2. The attached appendices show the forecast outturn and year-to-date positions for the general fund and the housing revenue account:
  - Appendix 1 shows the general fund by corporate leadership team responsibilities, and by subjective group
  - Appendix 2 shows the housing revenue account in (near) statutory format, and by subjective group
  - Appendix 3 shows budget and expenditure for the year to date in graphical format

# **General fund**

3. Budgets reported include the resources financing the council's net budget requirement (which includes a contribution of £0.541m to balances as allowed for in the *Medium term financial strategy*) so that the net budget totals zero:

Item	Approved budget £000s
Net budget requirement	18,407
Non-domestic rates	(4,651)
Revenue support grant	(5,980)
Council tax precept	(7,776)
Total general fund budget	0

4. The general fund has been forecast to underspend by £1.313m at year end. This compares to a forecast underspend of £1.066m at the end of February but also now takes account of the transfer to the earmarked reserve of the s31 small business rates relief grant. Significant forecast overspends and underspends are explained below:

Previous forecast over/(under) spend £000s	General fund service	Current forecast over/(under) spend £000s	Commentary
60	Business relationship management	(752)	The underspend arises from: contingency not utilised of £356k, grant income higher than budgeted by £133k and corporate recharges being lower than budgeted.

Previous forecast over/(under) spend £000s	General fund service	Current forecast over/(under) spend £000s	Commentary
370	Finance	1,387	Overspend is as a result of: the unbudgeted transfer to the earmarked reserve of s31 grant for small business rates relief £1,064k; and an overspend on benefits subsidy due to adjustments to payments made by the DWP, LA error, and finalisation of the 13/14 audit.
(318)	Procurement and service improvement	294	Supplies and services spend lower than budgeted resulting in recharge income being lower than budgeted. Corporate and depreciation charges higher than budgeted on IT.
(72)	Communications and culture	(132)	Corporate recharges, gas and insurance for St Andrews less than budget; Riverside depreciation lower than budgeted and management income unbudgeted; Events spend less than budgeted.
(35)	Customer contact	137	Overspend on land charges due to refunds due and corporate recharges exceeding budget.
(296)	City development	(338)	Parking income higher than budgeted, capital recharges lower than budgeted.
(185)	Planning	(473)	Staff savings from extra recharges to capital ( <i>Push the pedalways</i> ), higher income than budgeted from planning applications £76k and lower corporate recharges than budgeted by £275k including pensions credit.
(66)	Citywide services	(531)	The variance is partly due to a Biffa rebate on cleansing contract, depreciation charges lower than expected for all but one of the codes and pensions credit unbudgeted for.
(88)	Neighbourhood housing	(574)	Homelessness underspend £156k, private sector leasing underspend £124k and depreciation on non HRA properties £205k lower than budgeted.
(109)	Neighbourhood services	(220)	Mainly due to lower than budgeted corporate recharges including pensions credit.
(70)	Strategy and programme management	(154)	Mainly due to additional grant funding.

# Housing revenue account

5. The budgets reported include a £7.7m use of HRA balances, so that the net budget totals zero:

Item	Approved budget £000s
Gross HRA expenditure	80,827
Gross HRA income	(73,120)
Contribution from HRA balance	(7,707)
Total net HRA budget	0

6. The housing revenue account has been forecast to underspend by £2.483m. This compares to a forecast underspend of £1.622m at the end of February. Significant forecast overspends and underspends are explained below:-

Previous forecast over/(under) spend £000s	HRA division of service	Current forecast over/(under) spend £000s	Commentary
(322)	Repairs and maintenance	(602)	The repairs budget of £15.9m is expected to underspend by £602k. The main areas of underspend against budgets are landlord lighting £140k, security improvements £145k, water mains renewal £142k and balcony repair £158k.
365	Rents, rates and other property costs	218	Due to unbudgeted insurance costs £213k, offset by insurance underspend against HRA general management
(740)	General management	(1,483)	Main reasons for this underspend are:  1) £587k NPS property management; unrequired recharge budgets due to staff no longer working for NCC (£289k), unrequired professional fees budget (£179k) and lower than budgeted customer contact recharge (£124k),  2) £320k unbudgeted pension credits offset on depreciation and impairment line  3) £209k underspend on RTB insurance, offset by £213k overspend against rents, rates and other property costs  4) £100k unspent grant.

Previous forecast over/(under) spend £000s	HRA division of service	Current forecast over/(under) spend £000s	Commentary
(413)	Special services	(759)	Underspend as a result of: 1) £272k district heating and sheltered housing fuel underspend 2) £114k unbudgeted pensions credits 3) £167k sheltered housing underspend - salaries, gritting, furniture etc. 4) £83k NCAS call maintenance / group alarms underspend.
(1,348)	Depreciation and impairment	270	Underspend on capital financing costs of £1,150k offset by £1,478k pension costs credited to other service lines.
(701)	Provision for bad debts	(823)	Provision increased in anticipation of the effects of full implementation of bedroom tax and universal credit. Delayed implementation of universal credit and better than anticipated rent collection performance have delivered a lesser call on this provision.
244	Dwelling rents	303	Write-offs included within this figure, partially offsetting the underspend on the bad debt code.
(191)	Garage and other property rents	(271)	Lower than anticipated garage voids rate
602	Service Charges - General	618	Lower income than budgeted for (tenants), partially offset by underspend in special services (district heating). Also lower leasehold income than budgeted for.
715	Adjustments and financing items	113	£856k relating to profit / loss on sale of assets, offset by corresponding credit against depreciation and impairment

# **Risks**

7. A risk-based review based on the size and volatility of budgets has identified a 'Top 10' of key budgets where inadequacy of monitoring and control systems could pose a significant threat to the council's overall financial position. These are shown in the following table.

8.

Key Risk Budgets	Budget £000s	Forecast Variance	Forecast Var %	Forecast RAG
Housing benefit payments - council tenants	36,254	-320	-1%	GREEN
Housing benefit subsidy - council tenants	-35,514	299	-1%	GREEN
Housing benefit payments - other tenants	32,280	-2,732	-8%	RED
Housing benefit subsidy - other tenants	-32,923	3,042	-9%	RED
HRA Repairs - tenanted properties	12,408	-565	-5%	AMBER
HRA Repairs - void properties	2,630	128	5%	AMBER
Multi-storey car parks	-3,015	-234	8%	RED
HRA rents - estate properties	-58,916	303	-1%	GREEN
Corporate management including contingency	-3,512	-143	4%	AMBER
Private sector leasing costs	2,570	-221	-9%	RED

9. The red/amber status of items in the forecast RAG column is explained below.

Key Risk Budgets	Comment
Housing benefit payments and subsidy - Other tenants:	Reduced value of payments than planned for. This is offset by reduced subsidy to fund these payments but see also comments in the table at paragraph 4 about the net overspend on benefits subsidy.
HRA repairs - Tenanted properties, multi-storey car parks, private sector leasing costs	Whilst red or amber in all cases these variances are underspends or higher levels of income than anticipated so do not pose a risk to delivery within budget.
Corporate management including contingency	Contingency budget not needed in full. Remaining balance will be transferred to reserves at year end. Budget has been reduced for 2015-16.
HRA Repairs - void properties	Costs higher than anticipated but more than offset by underspends on HRA repairs - tenanted properties .

- 10. The 2014-15 budgets approved by council were drawn up in the expectation of reduced resources as announced by the coalition government. There are risks to the current and medium term financial position from:
  - Reductions in government grant the localisation of business rates and of council tax reductions has increased the risks to the council's financial position arising from economic conditions and policy decisions.
  - Changes in policy if further 'empowerment' of local authorities is not matched by devolved resources
  - Delivery of savings the budget incorporates both savings measures already in place, and those planned for implementation during the year. If

- these savings are not achievable in full, overspends will result. With appropriate approvals these may be mitigated through provision made in the corporate contingency, up to the level of that contingency
- Identification of further savings work is continuing on developing proposals for additional savings to bridge the medium-term budget gap. If these proposals fall short, or are not implemented fully and in a timely manner, further budget shortfalls will result.
- 11. Forecast outturns are estimates based on management assessments, formulae and extrapolation. They may not adequately take account of variables such as:
  - Bad debts budget reports show gross debt, i.e. invoices raised. While
    allowance has been made in the budget for non-collections, the current
    economic climate may have an adverse influence on our ability to collect
    money owed. This may be reflected in higher provisions for bad debt, as
    may the impact of welfare reforms such as the so-called 'Bedroom Tax'.
  - Seasonal factors if adverse weather conditions or a worsening economic climate depress levels of trade and leisure activities in the city, there may be a negative impact on parking and other income.
  - Housing repairs and improvements the rate of spend on void properties, though closely managed, is heavily influenced by void turnaround, since transfers can create a chain of voids involving significant repair costs.

# **Financial Planning**

- Overall levels of overspend and underspend will have an ongoing impact on the budget for following years and the size and urgency of savings requirements.
- 13. Net overspends and underspends will be consolidated into the general fund and housing revenue account balances carried forward to 2015-16. These are reflected in periodic updates to the *Medium term financial strategy* and *Housing revenue account business plan*.

# Impact on balances

14. The prudent minimum level of general fund reserves has been assessed as £4.496m. The budgeted and forecast outturn's impact on the 2013-14 balance brought forward, is as follows:

Item	£000s
Balance at 1 April 2014	(8,313)
Budgeted contribution to balances 2014-	
15	(541)
Forecast outturn 2014-15 (after transfer	
of 2014-15 section 31 business rates	
relief grant to earmarked reserve)	(1,313)
Transfer of 2013-14 section 31 business	
rates relief grant to revenue for deficit	
arising in 2014-15 and balance to	
earmarked reserve.	600
= Forecast balance at 31 March 2015	(9,567)

- 15. The general fund balance is therefore expected to continue to exceed the prudent minimum.
- 16. The prudent minimum level of HRA reserves has been assessed as £3.067m. The budgeted and forecast outturn's impact on the 2013-14 balance brought forward, is as follows:

Item	£000s
Balance at 1 April 2014	(25,129)
Budgeted use of balances 2014-15	7,707
Forecast outturn 2014-15	(2,483)
= Forecast balance at 31 March 2015	(19,905)

17. The housing revenue account balance is therefore expected to continue to exceed the prudent minimum.

# **Collection fund**

- 18. The collection fund is made up of three accounts council tax, the business improvement district (BID) account, and national non-domestic rates (NNDR).
  - Council tax is shared between the city, the county, and the police and crime commissioner based on an estimated tax base and the council tax rates agreed by each of the preceptors. Any surplus or deficit is shared in the following financial year.
  - The BID account is operated on behalf of the BID company to collect their income from the BID levy. Any surplus or deficit is passed on to the BID company.
  - NNDR income is shared between the city, the county, and central government. Since 'localisation', any surplus or deficit is also shared, rather than as formerly being borne wholly by the government.

- 19. There are particular risks attached to NNDR, which are:
  - O Appeals the impact of any appeals will fall on the collection fund, and therefore in part on the city. The valuation office has cleared a large number of appeals which has adversely affected the council's business rates income levels. However, a backlog of appeals remains and the value of the appeals is not known, nor the likelihood of success, nor the timing of the appeal being determined.
  - NNDR billable changes in the NNDR billable, e.g. demolition or construction of new billable premises, will impact on the amount billable. Assumptions of growth may also be affected by changes in the larger economic environment.
  - NNDR collectable arrears and write-offs (e.g. where a business goes into administration) will also impact on the collection fund.
- 20. These risks are monitored and mitigated through normal revenues operations.
- 21. A summary of the collection fund is provided below:

Approved	Current	Collection fund summary	Actual to	Forecast	Forecast
budget	budget		date	outturn	variance
£000s	£000s		£000s	£000s	£000s
		Council tax			
53,797	53,797	Expenditure	55,591	55,591	1,794
(53,797)	(53,797)	Income	(55,594)	(55,594)	(1,797)
		Business improvement district			
656	656	Expenditure	755	99	99
(656)	(656)	Income	(646)	10	10
		National non-domestic rate			
77,698	77,698	Expenditure	81,599	81,599	3,901
(77,698)	(77,698)	Income	(81,596)	(81,596)	(3,898)
0	0	Total collection fund	109	109	109

- 22. On council tax, actual income is not posted from the council tax system into the finance system until year-end. The actual year-end surplus or deficit will be taken into account in considering distribution of balances between the preceptors (city, county, and police).
- 23. The council operates the BID account on behalf of the BID company, so no surplus or deficit will fall on the council's accounts.
- 24. The deficit reported on the NNDR account will roll forward and be distributed in the 2015-16 budget cycle. The forecast impact on the council in 2014-15 of

- deficits arising in 2013-14 is £152k. The forecast impact in 2015-16 of deficits arising in 2013-14 and 2014-15 is £1.249m.
- 25. Additional (section 31) grant has been received in the general fund to offset all or part of any shortfall in business rate income due to additional reliefs granted by government. On 17 February, council approved the creation of an earmarked reserve for this section 31 business rate relief grant, and that all grant monies received since 2013-14 and going forwards be transferred to this earmarked reserve to be offset against deficits in the years that they impact on the revenue accounts. The associated transfer from revenue to the earmarked reserve for monies received in 2014-15, and from general fund reserve to the earmarked reserve for monies received in 2013-14 but not applied against deficits to date, is included in the reserve forecasts set out at paragraph 15 above.

# **Integrated impact assessment**



Report author to complete	
Committee:	Cabinet
Committee date:	
Head of service:	Chief Finance Officer
Report subject:	Revenue Budget Monitoring 2014-15
Date assessed:	22/05/15
Description:	This is the integrated impact assessment for the Revenue Budget Monitoring 2014-15 report to cabinet

		Impact		
Economic (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Finance (value for money)				The report shows that the council monitors its budgets, considers risks to achieving its budget objectives, reviews its balances position, and is therefore able to maintain its financial standing
Other departments and services e.g. office facilities, customer contact				
ICT services				
Economic development				
Financial inclusion				
Social (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Safeguarding children and adults				
S17 crime and disorder act 1998				
Human Rights Act 1998				
Health and well being				

		Impact		
Equality and diversity (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Relations between groups (cohesion)	$\boxtimes$			
Eliminating discrimination and harassment				
Advancing equality of opportunity				
Environmental (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Transportation				
Natural and built environment				
Waste minimisation and resource use	$\boxtimes$			
Pollution				
Sustainable procurement				
Energy and climate change				
(Please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Risk management				The report demonstrates that the council is aware of and monitors risks to the achievement of its financial strategy.

Recommendations from impact assessment
Positive
None
Negative
None
Neutral
None
Issues
The council should continue to monitor its budget performance in the context of the financial risk environment within which it operates.

Budget Monitoring Summary Year: 2014-15 Period: 12 (March)

# **GENERAL FUND SERVICE SUMMARY**

Approved	Current	OEKVIOE GOIMMAKT	Budget To	Actual To Date	Variance To	Provisional	Provisional
Budget	Budget		Date	, lotadi, 10 Bato	Date	Outturn	Variance
	_	Business Relationship Mgt and Democracy					
1,648,349		Business Relationship Management	1,793,700	358,227	(1,435,473)	1,041,271	(752,429)
303,787	229,444	Democratic Services	229,444	269,109	39,665	269,109	39,665
(20,196,083) (	(20,181,053)	Finance	(20,181,053)	(10,323,594)	9,857,459	(18,793,723)	1,387,330
33,733	(294,218)	Procurement and Service Improvement	(294,218)	0	294,218	0	294,218
(18,210,214) (	(18,452,127)	<b>Total Business Relationship Management</b>	(18,452,127)	(9,696,258)	8,755,869	(17,483,343)	968,784
		and Demoracy					
		Chief Executive					
0	_	Chief Executive	0	(12)	(12)	(12)	(12)
0	0	Total Chief Executive	0	(12)	(12)	(12)	(12)
		Customers, Comms and Culture					
2,525,619		Communications and Culture	2,325,357	2,193,286	(132,071)	2,193,286	(132,071)
(116,196)	, ,	Customer Contact	(168,617)	(31,304)	137,313	(31,304)	137,313
2,409,423	, , ,	Total Customers, Comms and Culture	2,156,740	2,161,982	5,242	2,161,982	5,242
_,,,,,,,	_,,.	,	_,,.	_,,	-,	_,,,,	-,
		Regeneration and Growth					
(965,936)	, ,	City Development	(954,804)	(1,778,845)	(824,041)	(1,293,144)	(338,340)
(3)	` ,	Environmental Strategy	(1)	0	1	0	1
0	0	Executive Head of Regeneration and	0	(12)	(12)	(12)	(12)
1,743,316	1,743,036	Planning	1,743,036	1,203,777	(539,259)	1,269,939	(473,097)
125,419	252,319	Property Services	252,319	249,627	(2,692)	249,627	(2,692)
902,796	1,040,550	Total Regeneration and Growth	1,040,550	(325,453)	(1,366,003)	226,409	(814,141)
		Strategy, People and Neighbourhoods					
9,978,887		Citywide Services	10,006,606	9,475,898	(530,708)	9,475,898	(530,708)
(4)		Human Resources	(5,100)	0,470,000	5,100	0,470,000	5,100
2,654,201	( , ,	Neighbourhood Housing	2,661,895	2,087,972	(573,923)	2,087,972	(573,923)
2,229,016		Neighbourhood Services	2,435,505	2,215,831	(219,674)	2,215,831	(219,674)
35,895		Strategy and Programme Management	153,885	196	(153,690)	196	(153,690)
14,897,995		Total Strategy, People and Neighbourhood		13,779,897	(1,472,894)	13,779,897	(1,472,894)
1 1,221,300	. 5,252,. 01				(.,,,		(-,, 1)
0	(2.046)	Total General Fund	(2,046)	5,920,156	5,922,202	(1,315,067)	(1,313,021)
	(2,040)	Total Colloid Fulla	(2,040)	0,020,100	0,022,202	(1,010,007)	(.,0.0,021)

# **GENERAL FUND SUBJECTIVE SUMMARY**

	Approved		Current	Budget To	Actual To Date	Provisional	Provisional
Forecast	Budget		Budget	Date	Date	Outturn	Variance
17,366,808	17,532,262	Employees	17,532,262	19,813,341	2,281,079	19,813,341	2,281,079
8,577,187	8,522,187	Premises	8,522,187	9,590,666	1,068,479	9,605,666	1,083,479
314,000	313,998	Transport	313,998	246,391	(67,607)	246,391	(67,607)
15,884,736	15,832,884	Supplies and Services	15,832,884	14,103,935	(1,728,949)	14,245,498	(1,587,386)
7,784,578	7,497,232	Third Party Payments	7,497,232	7,280,145	(217,087)	7,280,145	(217,087)
94,462,444	94,462,444	Transfer Payments	94,462,444	90,497,204	(3,965,240)	90,497,204	(3,965,240)
3,685,062	3,685,062	Capital Financing	3,685,062	7,283,218	3,598,156	(947,574)	(4,632,636)
0	15,030	Rev Contribs to Capital	15,030	0	(15,030)	0	(15,030)
(55,000)	0	Savings Proposals	0	0	0	0	(
(23,185,762)	(22,831,002)	Receipts	(22,831,002)	(23,406,034)	(575,032)	(23,037,728)	(206,726)
(118,033,744)	(118,117,443)	Government Grants	(118,117,443)	(113,742,921)	4,374,522	(113,272,220)	4,845,223
1,304,093	1,304,093	Centrally Managed	1,304,093	1,351,485	47,392	1,351,485	47,392
17,496,584	17,552,192	Recharge Expenditure	17,552,192	15,786,962	(1,765,230)	16,258,574	(1,293,618
(25,600,986)	(25,770,985)	Recharge Income	(25,770,985)	(22,884,236)	2,886,749	(23,355,848)	2,415,137
0	(2,046)	Total General Fund	(2,046)	5,920,156	5,922,202	(1,315,067)	(1,313,021)

Budget Monitoring Report Year: 2014-15 Period: 12 (March)

# HOUSING REVENUE ACCOUNT STATUTORY SUMMARY

Approved Budget	Current Budget		Budget To Date	Actual To Date	Variance To Date	Provisional Outturn	Provisional Variance
15,923,170	15,923,170	Repairs and Maintenance	15,923,170	15,320,903	(602, 267)	15,320,903	(602,267)
6,178,443	6,178,443	Rents, Rates, and Other Property Costs	6,178,443	6,396,926	218,483	6,396,926	`218,483
11,382,720	11,372,054	General Management	11,372,054	9,889,356	(1,482,698)	9,889,356	(1,482,698)
5,628,948	5,718,660	Special Services	5,718,660	4,959,614	(759,046)	4,959,614	(759,046)
21,924,793	21,924,793	Depreciation and Impairment	21,924,793	13,422,205	(8,502,588)	22,194,478	269,685
941,000	941,000	Provision for Bad Debts	941,000	118,197	(822,803)	118,197	(822,803)
(58,915,983)	(58,915,983)	Dwelling Rents	(58,915,983)	(58,613,469)	302,514	(58,613,469)	302,514
(1,951,186)	(1,951,186)	Garage and Other Property Rents	(1,951,186)	(2,222,400)	(271,214)	(2,222,400)	(271,214)
(9,643,814)	(9,643,814)	Service Charges - General	(9,643,814)	(9,025,552)	618,262	(9,025,552)	618,262
0	0	Miscellaneous Income	0	(80,738)	(80,738)	(80,738)	(80,738)
9,382,073	9,305,073	Adjustments and Financing Items	9,305,073	166,849	(9,138,224)	9,417,922	112,849
(700,164)	(700,164)	Amenities shared by whole community	(700,164)	(686,597)	13,567	(686,597)	13,567
(150,000)	(150,000)	Interest Received	(150,000)	0	150,000	(150,000)	0
0	2,046	<b>Total Housing Revenue Account</b>	2,046	(20,354,708)	(20,356,754)	(2,481,362)	(2,483,408)

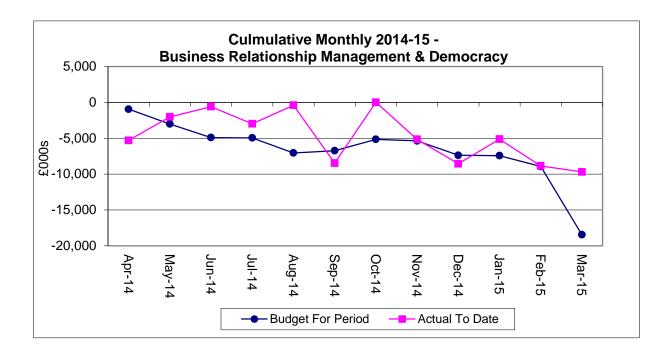
# HOUSING REVENUE ACCOUNT SUBJECTIVE SUMMARY

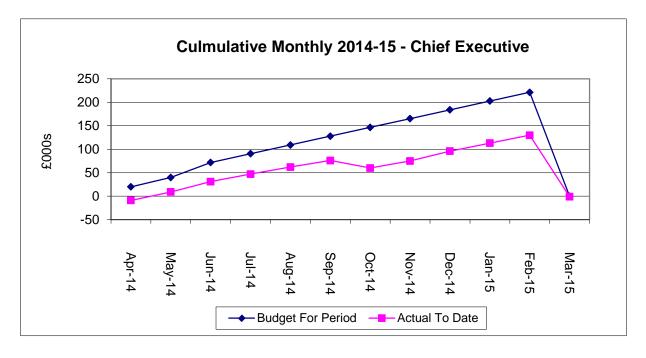
Approved Budget	Current Budget		Budget To Date	Actual To Date	Variance To Date	Provisional Outturn	Provisional Variance
6,467,099	6,472,099	Employees	6,472,099	7,182,287	710,188	7,182,287	710,188
25,086,833	25,163,833	Premises	25,163,833	23,974,700	(1,189,133)	23,974,700	(1,189,133)
122,263	122,263	Transport	122,263	129,261	6,998	129,261	6,998
3,997,007	3,925,114	Supplies and Services	3,925,114	2,454,788	(1,470,326)	2,454,788	(1,470,326)
348,001	350,047	Third Party Payments	350,047	318,881	(31,166)	318,881	(31,166)
5,847,385	5,914,278	Recharge Expenditure	5,914,278	5,701,019	(213,259)	5,701,019	(213,259)
1,167,846	1,167,846	Capital Financing	1,167,846	(971,519)	(2,139,365)	93,827	(1,074,019)
71,877,097)	(71,877,097)	Receipts	(71,877,097)	(71,214,732)	662,365	(71,364,732)	512,365
(221,256)	(221,256)	Government Grants	(221,256)	(150,500)	70,756	(150,500)	70,756
(1,021,221)	(1,021,221)	Recharge Income	(1,021,221)	(1,001,553)	19,668	(1,001,553)	19,668
17,035,000	16,958,000	Rev Contribs to Capital	16,958,000	0	(16,958,000)	16,958,000	0
13,048,140	13,048,140	Capital Financing	13,048,140	13,222,660	174,520	13,222,660	174,520
0	2,046	Total Housing Revenue Account	2,046	(20,354,708)	(20,356,754)	(2,481,362)	(2,483,408)

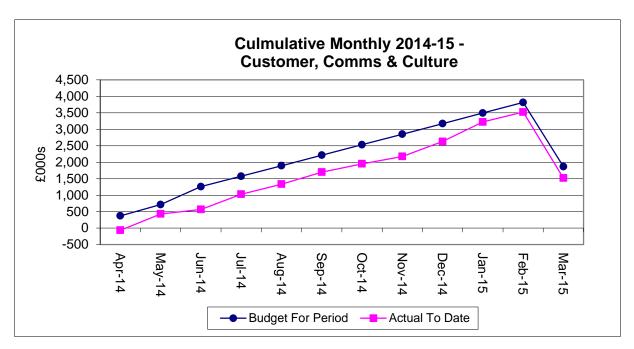
The following graphs show the monthly budget profile and income/expenditure to date for each service (both General Fund and Housing Revenue Account) for the financial year.

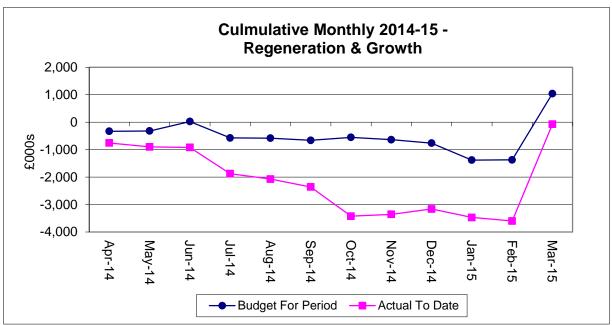
The actual income/expenditure reported is influenced by accrual provisions brought forward from the previous financial year, and by any delays in invoicing and/or payment.

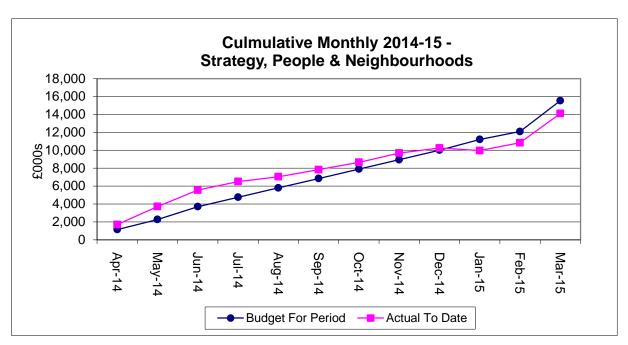
Budgets are profiled to show the expected pattern of income and expenditure, and will be refined and improved during the course of the financial year.

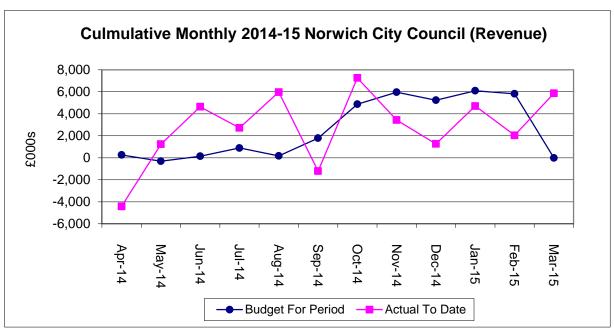












# ITEM 5 APPENDIX C

Report to Cabinet Item

10 June 2015

Report of Chief finance officer

**Subject** Capital budget monitoring 2014-15 – Provisional outturn

10

# **Purpose**

To update cabinet on the financial position of the capital programmes as at 31 March 2015, provisional capital outturns for the year 2014-15, and the estimated carryforwards to 2015-16.

#### Recommendations

To:

- (1) note the provisional outturns of the 2014-15 housing and non-housing capital programme budgets and estimated carry-forwards to 2015-16.
- (2) delegate to the executive head of regeneration and development, executive head of strategy, people and neighbourhoods and chief finance officer, in consultation with the portfolio holder for resources and income generation, approval of carry-forward of unspent 2014-15 capital budgets still required to the 2015-16 capital programme.

# **Corporate and service priorities**

The report helps to meet the corporate priorities to provide value for money services and to make Norwich a healthy city with good housing.

## **Financial implications**

The housing and non-housing capital programmes are being delivered within currently available resources, and forecast expenditure will remain within anticipated resources.

The detailed financial implications of this report are set out in the text.

Ward/s: All wards

**Cabinet member:** Councillor Stonard – resources and income generation

#### **Contact officers**

Justine Hartley, chief finance officer 01603 212440

Shaun Flaxman, group accountant 01603 212805

#### **Background documents**

None

# **Report**

- 1. The housing and non-housing capital programmes for 2014-15 were approved by cabinet and council on 5 and 18 February 2014 respectively.
- 2. The carry-forward of unspent 2013-14 capital budgets to the 2014-15 capital programme was approved following delegation to the deputy chief executive (operations) and chief finance officer, in consultation with the portfolio holder for resources, by cabinet on 25 June 2014.
- 3. This report reflects the position as at the end of March 2015. The report does not include the accounting adjustments necessary to reflect the financing of the housing and non-housing capital programmes, which will be incorporated into the capital outturn and financial statements.
- 4. The estimated carry-forwards within this report will, once confirmed, be additional to the approved 2015-16 programmes.

# Non-housing capital programme

5. The financial position of the non-housing capital programme is set out in detail in appendix 1 and summarised with commentary in the following paragraphs.

#### **Provisional outturn**

The following table shows expenditure to date, the provisional outturn for expenditure and estimated carry forwards:

Programme group	Original budget £000's	Current budget £000's	Provisional outturn £000's	Forecast variance £000's	Estimated carry forward £000's
Asset improvement	360	716	263	(454)	144
Asset investment	10,735	10,969	293	(10,676)	51
Asset maintenance	1,290	2,054	405	(1,650)	1,356
Push the pedalways (CCA)	3,726	4,802	1,836	(2,966)	2,545
Initiatives funding	50	1,215	516	(698)	484
Regeneration	10,519	10,943	1,470	(9,473)	8,881
Section 106	157	840	115	(685)	706
Subtotal GNDP	0	180	132	(48)	48
CIL	0	0	141	141	0
Total non-housing	26,837	31,720	5,171	(26,509)	14,215

					Estimated
	Original	Current	Provisional	Forecast	Carry
	Budget	Budget	Outturn	Variance	Forward
Programme Group	£000's	£000's	£000's	£000's	£000's
Asset Improvement	360	716	263	(454)	144
Asset Investment	10,735	10,969	293	(10,676)	51
Asset Maintenance	1,290	2,054	405	(1,650)	1,356
Push the Pedalways (CCA)	3,726	4,802	1,836	(2,966)	2,545
Initiatives Funding	50	1,215	516	(698)	484
Regeneration	10,519	10,943	1,470	(9,473)	8,881
Section 106	157	840	115	(685)	706
Subtotal GNDP	0	180	132	(48)	48
CIL	0	0	141	141	0
Total Non-Housing	26,837	31,720	5,171	(26,509)	14,215

- 6. The provisional out-turn as at 31 March 2015 is £5.17m, which results in an underspend of £26.51m. The significant variance is largely due to the re-profiling of planned expenditure against specific significant schemes: Rose Lane MSCP construction (£6.5m), St Andrews MSCP repairs (£1.1m), Cycle City Ambition (CCA) (£3m), Threescore (£1.7m) Section 106 schemes (£0.7m) and the deferment of the Strategic Asset Investment scheme (£10.7m).
- 7. Based on the provisional outturn of £5.17m, budget managers are expected to request a total of £14.2m in carry forwards.
- 8. Asset Improvement covers reconfiguration and major repairs to City Hall as part of the delivery of the office accommodation strategy and investment in existing assets.
- 9. Asset Investment covers the acquisition of new investment property as part of the delivery of the asset management plan. Opportunities are identified and assessed with the support of the council's advisers, NPS Norwich Ltd. The carry-forward shown will allow the continuation of this delivery in 2015-16.
- 10. Asset maintenance expenditure covers provision for major repairs and upgrades (including works to St Andrews car park) and investment to reduce asset liabilities.
- 11. Initiative funds cover the community capital fund and the eco-investment fund, as well as the IT investment fund.
- 12. Regeneration and growth covers the Norwich and Homes and Communities Agency Strategic Partnership (NaHCASP)-funded Bowthorpe/Threescore site development and enabling, together with a development fund for vacant buildings and sites. The balance of NaHCASP resources (including approval for additional borrowing by the council) will be carried forward for continued investment.
- 13. Further detail regarding non-housing capital expenditure is shown in appendix 1

# Non housing capital resources

14. The following table shows the approved sources and application of non-housing capital resources, and receipts.

	Original	Approved	Approved	Total	Provisional
	Approved	Brought	Adjustments	Approved	Outturn
Now haveing equital plan	£000s	Forward	£000s	Budget	£000s
Non-housing capital plan	0	£000s		£000s	(75)
CIL balances	0	(75)		(75)	(75)
CIL resources arising	0	(75)	0	(75)	(219)
Subtotal CIL resources	0	(75)	0	(75)	(294)
CIL resources utilised (Strategic Pool)	0	0	0	0	141
CIL resources redirected (Neighbourhood					
retention)	0	0	0	0	44
CIL resources redirected (Administration	_	_			
costs)	0	0	0	0	15
Subtotal CIL balance				(75)	(94)
CIL Neighbourhood balances	0	(11)		(11)	(11)
CIL Neighbourhood resources arising			(33)	(33)	(33)
Subtotal CIL Neighbourhood resources	0	(11)	(33)	(44)	(44)
CIL Neighbourhood resources utilised	0	0	0	0	0
Subtotal CIL Neighbourhood balance				(44)	(44)
GNGP Balances	0	0		0	0
GNGP resources arising			(161)	(161)	(161)
Subtotal GNGP resources	0	0	(161)	(161)	(161)
GNGP resources utilised	0	0	161	161	122
Subtotal GNGP balance				0	(39)
S106 Balances	(1,138)	(1,429)		(1,429)	(1,429)
S106 resources arising	( , ,	( ) - /	0	(164)	(191)
Subtotal S106 resources	(1,138)	(1,429)	0	(1,593)	(1,620)
S106 resources utilised				859	237
Subtotal S106 balance				(734)	(1,383)
Other non-housing balances	(5,250)	(7,114)		(7,114)	(7,114)
Other non-housing resources arising	(3)233)	(1)== 1)	(746)	(23,716)	(5,207)
Subtotal other non-housing resources	(5,250)	(7,114)	(746)	(30,830)	(12,321)
Other non-housing resources utilised	(5,250)	(*)===)	(, .0)	30,700	4,671
Subtotal other non-housing balance				(130)	(7,649)
Total non-housing capital resources	(6,388)	(8,629)	(940)	(32,703)	(14,439)
Total Hon-Housing capital resources	(0,308)	(0,029)	(340)	(32,703)	(14,439)
Total non-housing capital resources utilised				31,720	5,171
Total non-housing capital plan balance				(983)	(9,210)

# **Housing capital programme**

15. The financial position of the housing capital programme is set out in detail in appendix 2 and summarised with commentary in the following paragraphs.

# **Provisional outturn**

16. The following table shows expenditure to date, the provisional outturn for expenditure and estimated carry forwards:

Programme Group	Original Budget £000's	Current Budget £000's	Provisional Outturn £000's	Forecast Variance £000's	Estimated Carry Forward £000's
Housing Investment	10,911	12,044	1,584	(10,460)	3,643
Neighbourhood Housing	30,070	36,215	30,076	(6,139)	2,625
Strategic Housing	1,570	1,964	1,081	(883)	69
Total Housing	42,551	50,223	32,741	(17,482)	6,336

- 17. The provisional out-turn as at 31 March 2015 is £32.74m which would result in an underspend of £17.48m. The variance is largely due to projected delays in the redevelopment of a sheltered housing scheme (£3.6m), completion of structural projects (£2.1m), boiler replacements (£1.5m), the re-profiling of planned expenditure on new build social housing (£6.4m), and lower than anticipated demand for private sector grants (£0.4m).
- 18. Based on the provisional outturn of £32.74m, budget managers are expected to request a total of £6.34m in carry forwards.

# Housing capital resources

19. The following table shows the approved sources and application of housing capital resources, and receipts.

Housing capital plan	Approved £000s	Brought Forward £000s	Approved Adjustments £000s	Total Approved Budget £000s	Provisional Outturn £000s
Housing resources brought forward	0	(17,845)		(17,845)	(17,845)
Housing capital grants	(408)			(408)	(495)
HRA Major Repairs Reserve	(16,611)			(16,611)	(12,653)
HRA Revenue Contribution to Capital	(19,885)			(19,885)	(16,958)
HRA Leaseholders contributions to major					
works	(250)			(250)	(110)
Capital receipts arising from RTB sales	(2,583)			(2,583)	(3,021)
Retained "one for one" RTB Receipts	(2,013)			(2,013)	(3,394)
Capital receipts arising from non-RTB sales	(802)			(802)	(1,326)
Gross housing resources	(42,551)	(17,845)	0	(60,396)	(55,801)
Provisional resources utilised	42,551	7,672		50,223	32,741
Total housing capital plan	0	(10,173)	0	(10,173)	(23,059)

20. The excess of balances brought forward, includes the approved carried forward budgets from 2013-14.

# **Carry forwards**

21. The carrying forward of capital budget approvals from one year to the next allows for the continuation of schemes across the year-end without the need to seek reapproval of capital budgets through the new year's capital programme. This facility caters for schemes starting later than planned, schemes where the expenditure

- profile is different from that originally envisaged, and packaged schemes of small capital projects.
- 22. The tables above summarise, and the appendices detail, where carry-forwards have been requested by capital budget managers. Some of these requests may still be amended during the remaining process of closing the 2014-15 accounts.
- 23. To allow flexibility in dealing with any such amendments, and to provide continuity of budget approval, it is recommended that the approval of capital carry-forwards still required be delegated to the executive head of regeneration and development, executive head of strategy, people and neighbourhoods and chief finance officer, in consultation with the portfolio holder for resources and income generation. Carry forwards approved will be reported to cabinet in the first quarterly capital monitoring report of 2015-16.
- 24. Such approvals would be within the usual parameters of being limited to the amounts underspent on each budget in 2014-15, and being for the purpose(s) for which the existing approval was given.

#### References

Budget Reports (Council 18 February 2014)

# **Integrated impact assessment**



The IIA should assess the impact of the recommendation being made by the report

Detailed guidance to help with completing the assessment can be found here. Delete this row after completion

Report author to complete							
Committee:	Cabinet						
Committee date:							
Head of service:	Justine Hartley, Chief Finance Officer						
Report subject:	Capital budget monitoring 2014-15 – Provisional outturn						
Date assessed:							
Description:	To update Cabinet on the financial position of the capital programmes as at 31 March 2015, provisional capital outturns for the year 2014-15, and the estimated carry-forwards to 2015-16.						

		Impact		
Economic (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Finance (value for money)				Report demonstrates efficient, effective, and economic delivery of capital works
Other departments and services e.g. office facilities, customer contact	$\boxtimes$			
ICT services				
Economic development				
Financial inclusion				
Social (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Safeguarding children and adults				
S17 crime and disorder act 1998				
Human Rights Act 1998				
Health and well being				

		Impact		
Equality and diversity (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Relations between groups (cohesion)				
Eliminating discrimination and harassment				
Advancing equality of opportunity				
Environmental (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Transportation				
Natural and built environment				
Waste minimisation and resource use				
Pollution				
Sustainable procurement				
Energy and climate change				
(Please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments

		Impact	
Risk management			Report demonstrates awareness of risks to delivery of planned capital works and mitigating actions
Recommendations from impact ass	essment		
Positive			
None			
Negative			
None			
Neutral			
None			
Issues			
None			

Budget B 0 0	udget				Carry
_	_		Outturn	Variance	Forward
0	0	2987 UCR (Moueshold) Ring fence	18,001	18,001	0
	10,000	5926 Eaton Park Changing Rooms	10,715	715	0
0	5,000	5927 Eaton Park Path	5,582	582	0
0	7,000	5928 Eaton Park Fish Pond	7,964	964	0
0	30,000	5929 Harford Park MUGA	28,648	(1,352)	1,352
0	45,000	5930 Lea Bridges MUGA	47,623	2,623	0
0	0	5279 St Annes Wharf Bridge	113	113	0
0	47,736	5294 Eaton Park Tennis Development	1,961	(45,775)	45,775
0	0	5334 Eaton Park Cricket Pitch	15,000	15,000	0
0	180,483	5299 City Hall Refurbishment Phase 1	2,475	(178,008)	0
250,000	250,000	5324 City Hall 2nd Floor	66,170	(183,830)	0
110,000	110,000	5326 Earlham Park access imps	12,711	(97,289)	97,289
0	31,180	5331 St Andrews Hall Lighting	45,605	14,425	0
360,000	716,399	Subtotal Asset Improvement	262,568	(453,831)	144,416
0	43,700	5310 22 Hurricane way - asbestos	45,564	1,864	0
0	0	5311 Townsend House	(17,205)	(17,205)	0
0	60,000	5312 Yacht Station Repairs	34,247	(25,753)	25,753
0	0	5530 IFRS Unapp Cap Grant: SSCF	51,804	51,804	0
0	70,000	5925 Replacement of PandD Payment	69,591	(409)	0
0	0	5957 Cemetery Management system	7,670	7,670	0
0	0	5958 Person to Person radio	11,968	11,968	0
900,000	960,000	5315 Asset investment for income (other	59,832	(900,168)	0
·	9,750,000	5330 Strategic Investment	19,000	(9,731,000)	0
30,000	30,000	8807 New Build - Airport	10,130	(19,870)	0
30,000	30,000	8808 New Build - Cambridge Street	0	(30,000)	0
25,100	25,100	8812 New Build - 10-14 Ber Street	0	(25,100)	25,100
	0,968,800	Subtotal Asset Investment	292,601	(10,676,199)	50,853
0	132,390	5006 Major Repairs Programme	27,291	(105,099)	0
0	0	5245 Memorial Gardens temporary works	682	682	0
0	156,554	5293 Millar Hall - Norman Centre	164,506	7,952	0
550,000	1,095,413	5308 St Andrews MSCP repair	52,659	(1,042,755)	1,042,755
36,000	36,000	5900 Bedford St 19/21 fire alarm	26,778	(9,222)	0
25,000	25,000	5901 Castle Museum 12/12A roof	53,708	28,708	0
25,000	25,000	5902 Castle Museum 18A roof	0	(25,000)	0
30,000	30,000	5903 City Cemetery asphalt works	31,370	1,370	0
15,000	15,000	5904 Rosary Cemetery Chapel works	25,862	10,862	0
80,000	80,000	5905 Norman Centre gym refurbishment	10,613	(69,387)	0
75,000	75,000	5906 Hurricane Way 6-12 enabling works	1,510	(73,490)	73,490
60,000	60,000	5907 Meteor Close 21 void refurbishment	0	(60,000)	60,000
10,000	10,000	5908 Halls - fire alarm upgrade	0	(10,000)	0
15,000	15,000	5909 Halls - floor works	0	(15,000)	5,000
15,000	15,000	5910 Halls - WC works	0	(15,000)	15,000
5,000	5,000	5911 St Barts Church flint and brick works	5,397	397	0
4,000	4,000	5912 St Edmunds churchyard works	0	(4,000)	0
100,000	100,000	5913 Swanton Rd - Astra TC works	3,333	(96,667)	75,000
25,000	25,000	5914 Guildhall stone and flint works	0	(25,000)	25,000
50,000	50,000	5915 District Lighting upgrade	899	(49,101)	0
60,000	60,000	5916 Waterloo Pavilion prom roof	0	(60,000)	60,000
40,000	40,000	5917 Riverside Leisure Centre works	0	(40,000)	0
70,000	0	5918 St Andrews MSCP CCTV	0	0	0
	2,054,357	Subtotal Asset Maintenance	404,608	(1,649,750)	1,356,245

Approved	Current		Provisional	Forecast	<b>Estimated Carry</b>
Budget	Budget		Outturn	Variance	Forward
0	42,373	5101 Norfolk and Norwich Hospital hub	34,140	(8,233)	0
0	13,477	5102 North Park Avenue - UEA zebra	11,013	(2,464)	0
0	19,800	5103 UEA Hub	0	(19,800)	0
585,000	787,537	5104 The Avenues	113,261	(674,276)	674,276
423,000	0	5105 Earlham Road (Gypsy Lane -	(79)	(79)	0
0	12,608	5106 Adelaide Street health centre link	2,921	(9,687)	0
0	0	5107 Alexandra Road - Park Lane (via	1,037	1,037	0
90,000	148,963	5108 Park Lane - Vauxhall Street	34,243	(114,720)	114,720
739,899	888,917	5109 Vauxhall Street - Bethel Street	470,617	(418,300)	0
0	30,832	5110 Market hub	16,558	(14,274)	0
218,637	226,681	5111 Magdalen Street and Cowgate	225,946	(735)	0
0	9,160	5112 St Andrew's Plain hub	(2,339)	(11,499)	0
291,390	794,723	5113 Tombland & Palace Street	78,454	(716,269)	716,269
0	36,000	5114 Gilders Way - Cannell Green	16,420	(19,580)	0
459,000	546,751	5115 Heathgate - Valley Drive	237,847	(308,904)	308,904
0	109,244	5116 Laundry Lane - St Williams Way	9,847	(99,397)	99,397
0	76,302	5117 Munnings Road - Greenborough	128,224	51,922	0
165,000	162,915	5118 Salhouse Road (Hammond Way -	36,530	(126,385)	126,385
276,772	409,987	5119 20 mph areas	62,072	(347,915)	347,915
50,000	0	5120 Simplify cycling and loading in	2,962	2,962	0
59,928	209,165	5121 Directional signage and clutter	75,716	(133,449)	133,449
0	27,000	5122 Automatic cycle counters	3,509	(23,491)	23,491
367,000	249,860	5123 Cycle City Ambition Project	277,264	27,404	0
3,725,626	4,802,295	Subtotal Cycle City Ambition	1,836,163	(2,966,132)	2,544,806
0	31,000	5328 Citizen Gateway Permits	10,798	(20,203)	20,200
50,000	154,337	5305 Eco-Investment Fund	12,556	(141,781)	(141,781)
0	23,246	5306 Community Capital Fund	20,873	(2,373)	2,373
0	520,236	5317 IT Investment Fund	332,784	(187,452)	187,452
0	0	5587 GPF Airport Development	69,144	69,144	0
0	50,000	6049 Municipal Bonds Agency	50,000	0	0
0	436,017	0000 Green Deal	20,240	(415,777)	415,777
50,000	1,214,836	Subtotal Initiatives Funding	516,395	(698,442)	484,021
0	0	5300 Norwich Connect 2	(5,602)	(5,602)	0
0	181,700	5318 Vacant Sites Regeneration	0	(181,700)	0
158,500	136,294	5325 Mountergate Phase 2	0	(136,294)	136,294
265,000	168,000	5327 Park Depots demolition	1,413	(166,587)	166,587
2,385,165	2,322,855	5512 NaHCASP Threescore	652,449	(1,670,406)	1,670,406
300,000	370,206	8805 New Build - Threescore 2	303,667	(66,539)	0
260,000	520,000	5322 Riverside Walk	2,879	(517,121)	257,121
150,000	244,142	5314 Ass Inv - Mile Cross Depot	15,210	(228,932)	151,000
7,000,000	7,000,000	5320 Rose Lane MSCP Construction	500,186	(6,499,814)	6,499,814
10,518,665	10,943,197	Subtotal Regeneration	1,470,202	(9,472,995)	8,881,222
0	35,000	5919 Danby Wood GNDP	25,337	(9,663)	9,663
0	30,000	5920 Marston Marsh GNGP	23,805	(6,195)	6,195
0	15,000	5921 Earlham Millenium Green	3,160	(11,840)	11,840
0	40,000	5922 Riverside Walk GNDP	27,534	(12,466)	12,466
0	60,000	5923 Marriotts Way GNDP	52,432	(7,568)	7,568
0	180.000	Subtotal GNGP	132,268	(47,732)	47,732

Approved	Current		Provisional	Forecast	<b>Estimated Carry</b>
Budget	Budget		Outturn	Variance	Forward
6,164	6,164	4176 S106 Fire Station Bethel St cycle	0	(6,164)	0
0	6,019	5701 s106 Chapelfield Gardens Play	0	(6,019)	6,019
0	0	5703 s106 Jenny Lind/Eagle Walk	14,478	14,478	0
0	89,000	5705 s106 The Runnel Play Provision	0	(89,000)	89,000
22,194	0	5708 s106 Waldergrave/Clover Hill Play	0	0	0
0	22,000	5717 s106 Wensum Comm Centre Play	1,477	(20,523)	3,511
0	0	5719 NCCAAP Play Projects	722	722	0
0	22,194	5723 Pointers Field Playbuilder Capital	3,709	(18,485)	18,485
3,753	16,668	5725 S106 Pilling Park Improvements	15,923	(745)	0
60,194	88,194	5728 S106 Mile Cross Gardens Play	0	(88,194)	88,194
0	7,000	5730 S106 Midland Street Open Space	0	(7,000)	7,000
0	13,260	5731 s106 Wooded Ridge project	3,407	(9,853)	9,853
0	13,000	5732 s106 Wensum View Play	84	(12,916)	12,916
0	42,838	5733 s106 Sarah Williman Close	118	(42,720)	42,720
0	81,000	5735 s106 Castle Green Play	0	(81,000)	81,000
0	9,000	5736 s106 Castle Gardens Play	0	(9,000)	0
40,367	40,367	5737 S106 Heartsease Play Area	929	(39,438)	39,438
24,775	24,775	5738 S106 Mousehold Heath environs	24,504	(271)	0
0	35,000	5739 Lakenham Rec Bowls Green Fencing	35,805	35,805	0
0	50,000	5801 s106 Hurricane Way Bus Link	0	(50,000)	50,000
0	22,000	5806 Threescore, Bowthorpe - sustainable	0	(22,000)	22,000
0	0	5812 S106 Flood Alleviation project	0	0	0
0	29,929	5813 S106 Green Infrastructure Imps	0	(29,929)	29,929
0	0	5815 S106 St James Churchyard	0	0	0
0	119,000	5821 S106 Livestock Mkt Cycle/Walkway	0	(119,000)	119,000
0	87,000	5823 BRT & Cycle Route Measures	0	(87,000)	87,000
0	0	5825 Sustainable Transport Car Club	756	756	0
0	10,807	5826 Goals Soccer Centre Ped Refuse	7,548	(3,259)	0
0	5,000	5828 s106 Plumstead Road	5,000	5,000	0
0	0	5711 S106 schemes	901	901	0
157,447	840,215	Subtotal Section 106	115,361	(684,854)	706,065
0	0	5580 CIL Contribution Strategic	140,782	140,782	0
0	0	Subtotal CIL	140,782	140,782	0
26,836,838	31,720,099	Total Non-Housing Capital Programme	5,170,948	(26,509,153)	14,215,360

Approved Budget	Current Budget		Provisional Outturn	Forecast Variance	Estimated Carry Forward
3,750,000	3,815,898	7460 Sheltered Housing Redevelopment	173,271	(3,642,627)	3,642,627
500,000	568,400	7930 Capital Buybacks	122,850	(445,550)	0
0	390,000	8800 New Build - Riley Close	0	(390,000)	0
0	608,485	8801 New Build - Pointers Field	539,195	(69,290)	0
1,500,000	1,500,000	8802 New Build - Goldsmith Street	375,012	(1,124,988)	0
1,591,250	1,591,250	8803 New Build - Brazengate	190,213	(1,401,037)	0
765,000	765,000	8804 New Build - Hansard Close	27,370	(737,630)	0
200,000	211,103	8805 New Build - Threescore 2	150,976	(60,127)	0
78,000	66,897	8806 New Build - Mountergate	0	(66,897)	0
250,000	250,000	8807 New Build - Airport	4,990	(245,010)	0
110,000	110,000	8808 New Build - Cambridge Street	0	(110,000)	0
395,000	395,000	8809 New Build - Hassett Close	0	(395,000)	0
480,000	480,000	8810 New Build - Northfields	0	(480,000)	0
280,000	280,000	8811 New Build - Rye Avenue	0	(280,000)	0
116,600	116,600	8812 New Build - 10-14 Ber Street	0	(116,600)	0
50,000	50,000	8813 New Build - Earlham west	0	(50,000)	0
20,000	20,000	8814 New Build - Bowers Avenue	0	(20,000)	
300,000	•	8815 New Build - Jewson Road	0	(300,000)	
50,000		8816 New Build - Fourways	0	(50,000)	
225,000		8817 New Build - Palmer Road	0	(225,000)	
100,000		8818 New Build - Supple Close	0	(100,000)	
150,000		8819 New Build - Wild Road	0	(150,000)	
10,910,850		Subtotal Housing Investment	1,583,877	(10,459,756)	3,642,627
1,380,000		7010 Electrical - Internal	1,589,393	172,243	0
480,000	854,958	7040 Whole House Improvements	613,261	(241,697)	66,908
8,260,000	8,323,100	7070 Kitchen Upgrades	7,878,316	(444,784)	0
3,980,000	4,816,000	7080 Bathroom Upgrades	3,934,047	(881,953)	600,000
300,000	1,084,711	7100 Boilers - Communal	183,802	(900,909)	884,711
4,230,000	3,946,100	7110 Boilers - Domestic	3,387,533	(558,567)	80,000
950,000	976,100	7150 Insulation	904,243	(71,857)	71,857
200,000	200,000	7170 Solar Thermal & Photovoltaic	173,273	(26,727)	25,000
1,100,000	2,385,176	7200 Windows - Programme	2,055,924	(329,252)	99,710
1,610,000	1,846,334	7280 Composite Doors	2,274,909	428,575	0
180,000	80,000	7300 Comm Safe - DES	17,130	(62,870)	0
20,000	20,000	7470 Sheltered Housing Comm Facilities	0	(20,000)	0
250,000	250,000	7480 Sheltered Housing Redevelopment	369,861	119,861	0
880,000	1,624,880	7520 Planned Maint - Roofing	1,224,014	(400,866)	296,730
0	508,200	7530 Boundary Walls & Access Gates	377,583	(130,617)	
4,500,000	5,514,244	7540 Planned Maint - Structural	3,371,002	(2,143,242)	
0	11,550	7550 Vehicle Hardstanding	85,819	74,269	
250,000		7580 Planned Maint - Lifts	30,968	(42,582)	
200,000	453,750	7590 Concrete footpaths, rams, etc.	202,991	(250,759)	
1,000,000	1,080,900	7600 Dis Ad - Misc	756,009	(324,891)	0
200,000		7630 Dis Ad - Stairlifts	135,627	(64,373)	0
0	4,450	7680 Dis Ad - Comms	0	(4,450)	0
100,000	•	7950 Other - Communal Bin Stores	510,435	(33,664)	0
30,070,000	-	Subtotal Neighbourhood Housing	30,076,140	(6,139,112)	2,624,916

Approved	Current		Provisional	Forecast	<b>Estimated Carry</b>
Budget	Budget		Outturn	Variance	Forward
0	0	6003 Private Sector - General	0	0	0
1,140,000	440,000	6011 Minor Works Grant	2,718	(437,283)	0
0	168,606	6012 Empty Homes Grant	0	(168,606)	68,606
0	700,000	6018 Disabled Facilities Grant	816,190	116,190	0
180,000	180,000	6019 Capital Grants to Housing	198,668	18,668	0
0	0	6029 Small Adaptation Grants	17,963	17,963	0
0	0	6030 Home Improvement Loans	0	0	0
0	0	6031 Survey Costs	13,776	13,776	0
0	0	6044 Works in Default	24,899	24,899	0
0	0	6047 DFG Recovered from Residents	7,127	7,127	0
250,000	475,605	7960 Demolition & Site Maintenance	0	(475,605)	0
1,570,000	1,964,211	Subtotal Strategic Housing	1,081,341	(882,871)	68,606
42,550,850	50,223,096	Total Housing Capital Programme	32,741,358	(17,481,739)	6,336,149