Report toAudit committee11 March 2014Report ofChief finance officer

Subject Audit Plan 2013-14

## Purpose

This report presents the annual audit plan 2013-14.

## Recommendation

To:

- (1) review the attached report from the council's external auditor; and
- (2) consider and agree the approach and scope of the external audit as proposed in the audit plan.

## **Corporate and service priorities**

The report helps to meet the corporate priority value for money services.

## **Financial implications**

There are no direct financial implications arising from this report.

Ward/s: All wards

Cabinet member: Councillor Waters – Deputy leader and resources

## **Contact officers**

Caroline Ryba, chief finance officer

01223 699292

Caroline.ryba@cambridgeshire.gov.uk

# Report

# Background

1. This report sets out the external auditors' proposed approach to their work for the 2013-14 financial year, for discussion and agreement with the audit committee.

## Key points to note

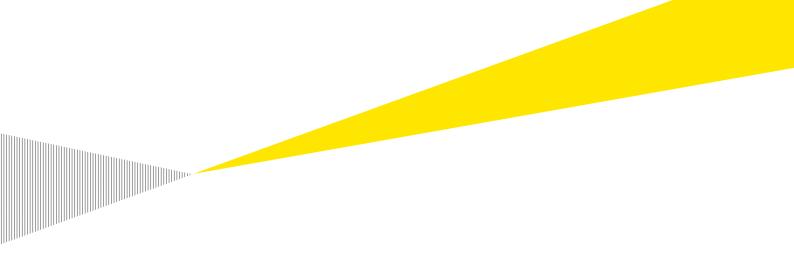
- 2. The audit committee is asked to review, consider and discuss the following significant matters covered in the report:
  - (a) The auditors' assessment of the key strategic, operation and financial risks to the council's financial statements for 2013-14 (section 2 of the audit plan);
  - (b) The proposed audit process and strategy as set out in Section 4 of the audit plan. In particular, this section confirms that as a result of their review of key processes they will seek to rely on controls assurance for housing benefits, council tax benefits and payroll, with all other areas being subject to substantive testing (paragraph 4.2.1); and,
  - (c) Timetable and key deliverables including reporting requirements relating to the statutory accounts, the Whole of Government Accounts (WGA) return and the achievement of value for money (paragraph 4.6).

# Norwich City Council

Year ending 31 March 2014

Audit Plan

25 February 2014





DELIBERATELY LEFT BLANK FOR PRINTING PURPOSES



Ernst & Young LLP 400 Capability Green Luton Bedfordshire LU1 3LU Tel: + 44 1582 643000 Fax: + 44 1582 643001 ey.com



25 February 2014

Audit Committee Norwich City Council City Hall St. Peter's Street Norwich NR2 1NH

**Dear Members** 

Audit Plan

We are pleased to attach our Audit Plan which sets out how we intend to carry out our responsibilities as auditor. The purpose of this report is to provide the Audit Committee with a basis to review our proposed audit approach and scope for the 2014 audit, in accordance with the requirements of the Audit Commission Act 1998, the Code of Audit Practice, the Standing Guidance, auditing standards and other professional requirements, but also to ensure that our audit is aligned with the Committee's service expectations.

This report summarises our assessment of the key risks which drive the development of an effective audit for the Council, and outlines our planned audit strategy in response to those risks.

We welcome the opportunity to discuss this report with you in March 2014 as well as understand whether there are other matters which you consider may influence our audit.

Yours faithfully

Rob Murray Director For and on behalf of Ernst & Young LLP Enc

DELIBERATELY LEFT BLANK FOR PRINTING PURPOSES

# Contents

1.	Overview		2
2.	Financials	statement risks	3
3.	Economy,	efficiency and effectiveness	5
4.	Our audit	process and strategy	6
5.	Independe	ence1	0
Арр	endix A	Fees1	3
Арр	endix B	UK required communications with those charged with $14 \  \  $	governance

In March 2010 the Audit Commission issued a revised version of the 'Statement of responsibilities of auditors and audited bodies' (Statement of responsibilities). It is available from the Chief Executive of each audited body and via the <u>Audit Commission's website</u>.

The Statement of responsibilities serves as the formal terms of engagement between the Audit Commission's appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The Standing Guidance serves as our terms of appointment as auditors appointed by the Audit Commission. The Standing Guidance sets out additional requirements that auditors must comply with, over and above those set out in the Code of Audit Practice 2010 (the Code) and statute, and covers matters of practice and procedure which are of a recurring nature.

This Audit Plan is prepared in the context of the Statement of responsibilities. It is addressed to the Members of the audited body, and is prepared for their sole use. We, as appointed auditor, take no responsibility to any third party.

Our Complaints Procedure – If at any time you would like to discuss with us how our service to you could be improved, or if you are dissatisfied with the service you are receiving, you may take the issue up with your usual partner or director contact. If you prefer an alternative route, please contact Steve Varley, our Managing Partner, 1 More London Place, London SE1 2AF. We undertake to look into any complaint carefully and promptly and to do all we can to explain the position to you. Should you remain dissatisfied with any aspect of our service, you may of course take matters up with our professional institute. We can provide further information on how you may contact our professional institute.

# 1. Overview

Context for the audit

This audit plan covers the work that we plan to perform in order to provide you with:

- ► Our audit opinion on whether the financial statements of Norwich City Council give a true and fair view of the financial position as at 31 March 2014 and of the income and expenditure for the year then ended; and
- ► A statutory conclusion on the Council's arrangements to secure economy, efficiency and effectiveness.

We will also review and report to the National Audit Office ('NAO'), to the extent and in the form required by them, on your Whole of Government Accounts return.

When planning the audit we take into account several key inputs:

- Strategic, operational and financial risks relevant to the financial statements.
- Developments in financial reporting and auditing standards.
- ► The quality of systems and processes.
- ► Changes in the business and regulatory environment.
- Management's views on all of the above.

By considering these inputs, our audit is focused on the areas that matter. And by focusing on the areas that matter, our feedback is more likely to be relevant to the Council.

Our audit will also include the mandatory procedures that we are required to perform in accordance with applicable laws and auditing standards.

In part 2 and 3 of this report we provide more detail on the areas which we believe present significant risk to the financial statements audit, and outline our plans to address these risks.

Details of our audit process and strategy are set out in more detail in section 4.

# 2. Financial statement risks

We outline below our assessment of the key strategic or operational risks and the financial statement risks facing Norwich City Council, identified through our knowledge of the entity's operations and discussion with members and officers.

At our meeting, we will seek to validate these with you.

Significant risks (including fraud risks)	Our audit approach
Property, Plant and Equipment (fixed assets)	
The 2012/13 Audit Results Report commented on weaknesses in accounting for property, plant and equipment. This has contributed to material errors and increased audit testing in previous years. Due to the complexity in accounting for property, plant and equipment and the material values involved, these weaknesses increase the risk that asset valuations and capital expenditure contain material misstatements.	<ul> <li>Our approach will focus on:</li> <li>Reliance on management's valuations experts. This will include comparison to industry valuation trends and reliance on our own valuation experts where significant unexplained variations are identified;</li> <li>Testing the accounting treatment of valuations made in the year, including the assessment and treatment of impairments; and</li> <li>Testing of capital expenditure to ensure revenue items are not being capitalised.</li> </ul>
Assessment of the Group boundary	
This will be the first full year for the Norse Environmental Ltd arrangement. The Council will need to undertake an assessment of the group boundary against the criteria stipulated in the two relevant international accounting standards IAS27 and IFRS10. The purpose of the assessment is to conclude which functional bodies and other group entities fall within the boundary and therefore require consolidating into the Council's Financial Statements.	<ul> <li>Our approach will focus on:</li> <li>Assessing where overall control lies with regard to the operation and delivery of services of the potential group bodies.</li> <li>Ensuring that appropriate consolidation procedures are applied to those bodies that lie within the group boundary.</li> </ul>
Business rates appeals provision	
The new arrangements for the retention of business rates came into effect on 1 April 2013. From this date, the Council will assume the liability for refunding ratepayers who have successfully appealed against the rateable value of their properties on the rating list. This includes amounts that were paid to Central Government in 2012/13 and previous years. As appeals are made to the Valuation Office, Councils may not be aware of the level of claims. Councils may also find it difficult to obtain sufficient information to establish a reliable estimate.	<ul> <li>Our approach will focus on:</li> <li>Reviewing the Councils provision for business rate appeals to ensure it has been calculated on a reasonable basis in line with IAS37; and</li> <li>Ensuring the provision is supported by appropriate evidence and that the level of estimation uncertainty is adequately disclosed in the accounts.</li> </ul>

#### Risk of misstatement due to fraud and error

Management has the primary responsibility to prevent and detect fraud. It is important that management, with the oversight of those charged with governance, has put in place a culture of ethical behaviour and a strong control environment that both deters and prevents fraud.

Our responsibility is to plan and perform audits to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatements whether caused by error or fraud. As auditors, we approach each engagement with a questioning mind that accepts the possibility that a material misstatement due to fraud could occur, and design the appropriate procedures to consider such risk. Based on the requirements of auditing standards our approach will focus on:

- Identifying fraud risks during the planning stages.
- Inquiry of management about risks of fraud and the controls put in place to address those risks.
- Understanding the oversight given by those charged with governance of management's processes over fraud.
- Consideration of the effectiveness of management's controls designed to address the risk of fraud.
- Determining an appropriate strategy to address those identified risks of fraud.
- Testing the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements.
- Evaluating the business rationale for significant unusual transactions that are outside the normal course of business for the entity.
- Reviewing significant accounting estimates for evidence of management bias.
- Reviewing the appropriateness of capitalised spend.
- Performing mandatory procedures regardless of specifically identified fraud risks.
- We will consider the results of the National Fraud Initiative and may make reference to it in our reporting to you.

# 3. Economy, efficiency and effectiveness

Our work will focus on:

- 1. Whether there are proper arrangements in place for securing financial resilience at Norwich City Council; and
- 2. Whether there are proper arrangements in place at Norwich City Council to secure economy, efficiency and effectiveness in the use of resources.

We have undertaken a high-level summary of our risk assessment and have not identified any significant risks. We have identified the following areas that we will focus on as part of our assessment.

Area of focus	Our audit approach			
Pressures from economic downturn				
To date the Council has responded well to the financial pressure resulting from the continuing economic downturn. However, the Comprehensive Spending Review will continue to impact on the Council's budget and medium term financial planning during current and forthcoming financial years	<ul> <li>Our approach will continue to focus on:</li> <li>The adequacy of the Council's budget setting process.</li> <li>The robustness of any assumptions.</li> <li>The effective use of scenario planning to assist the budget setting process.</li> <li>The effectiveness of in year monitoring against the budget.</li> <li>The Council's approach to prioritising resources.</li> </ul>			
Localisation of business rates				
From April 2013, the Council will be able to retain some of its income from local business rates rather than paying the full amount back to central government. This localisation of business rates will impact upon the Council's income levels.	<ul> <li>Our approach will focus on:</li> <li>Whether outcomes of the new arrangements are in line with the Council's plan and the impact on the Council's Budget.</li> </ul>			
Approach to local council tax support				
The Local Council Tax Support (LCTS) scheme will take effect from April 2013. This will require the Council to set locally appropriate levels of council tax support. The move to LCTS represents a significant change for the Council and brings both financial and reputational risks.	<ul> <li>Our approach will focus on:</li> <li>The outcomes from the development and implementation of LCTS.</li> <li>How the Council's move to LCTS has impacted on the budget setting process.</li> </ul>			

# 4. Our audit process and strategy

# 4.1 Objective and scope of our audit

Under the Audit Commission's Code of Audit Practice ('the Code'), dated March 2010, our principle objectives are to review and report on, to the extent required by the relevant legislation and the requirements of the Code, the Council's:

- ► Financial statements
- Arrangements for securing economy, efficiency and effectiveness in its use of resources

We issue a two-part audit report covering both of these objectives.

# 4.1.1 Financial statement audit

Our objective is to form an opinion on the financial statements under International Standards on Auditing (UK and Ireland).

We will also review and report to the National Audit Office ('NAO'), to the extent and in the form required by them, on your Whole of Government Accounts return.

# 4.1.2 Arrangements for securing economy, efficiency and effectiveness

The Code sets out our responsibility to satisfy ourselves that the Authority has put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources. In arriving at our conclusion, to the fullest extent possible we will place reliance on the reported results of the work of other statutory inspectorates in relation to corporate or service performance. In examining the Authority's corporate performance management and financial management arrangements we have regard to the following criteria and areas of focus specified by the Audit Commission:

- Arrangements for securing financial resilience whether the Authority has robust systems and processes to manage financial risks and opportunities effectively, and to secure a stable financial position that enables it to continue to operate for the foreseeable future.
- Arrangements for securing economy, efficiency and effectiveness whether the Authority is prioritising its resources within tighter budgets, for example by achieving cost reductions and by improving efficiency and productivity.

## 4.2 Audit process overview

Our audit involves:

- ▶ assessing the key internal controls in place and testing the operation of these controls;
- ▶ review and re-performance of the work of your internal auditors;
- reliance on the work of other auditors where appropriate;
- reliance on the work of experts in relation to areas such as pensions and valuations; and

• substantive tests of detail of transactions and amounts.

#### Processes

Our initial assessment of the key processes across the entity has identified the following key processes where we will seek to rely on controls assurance:

- Housing benefits and council tax benefits; and
- Payroll.

Other areas will be tested substantively at year end.

#### Analytics

We aim to use our computer-based analytics tools to enable us to capture whole populations of your financial data, in particular in respect of payroll and journal entries. These tools:

- help identify specific exceptions and anomalies which can then be subject to more traditional substantive audit tests; and
- give greater likelihood of identifying errors than random sampling techniques.

We will report the findings from our process and analytics work, including any significant weaknesses or inefficiencies identified and recommendations for improvement, to management and the Audit Committee.

#### Internal audit

As in prior years, we will review internal audit plans and the results of work undertaken. We will reflect the findings from these reports, together with reports from other work completed in the year, in our detailed audit plan, where issues are raised that could impact the year-end financial statements and/or the value for money conclusion.

We will seek to place reliance on the work of internal audit wherever possible in line with auditing standards. We have already liaised with Internal Audit and have commenced our review and re-performance of their work on the systems detailed above.

#### Use of experts

We will utilise specialist Ernst & Young resource, as necessary, to help us to form a view on judgments made in the financial statements.

#### Other procedures

In addition to the key areas of emphasis outlined, we have to perform other procedures as required by auditing, ethical and independence standards, the Code and other regulations. We outline the procedures we will undertake during the course of our audit.

#### Mandatory procedures required by auditing standards on:

- Addressing the risk of fraud and error.
- Significant disclosures included in the financial statements.
- ► Entity-wide controls.
- Reading other information contained in the financial statements and reporting whether it is inconsistent with our understanding and the financial statements.

• Auditor independence.

#### Procedures required by the Code

- Reviewing, and reporting on as appropriate, other information published with the financial statements, including the Annual Governance Statement and the Remuneration Report.
- Reviewing and reporting on the Whole of Government accounts return, in line with the instructions issued by the NAO.
- Reviewing, and where appropriate, examining evidence that is relevant to the Council's corporate performance management and financial management arrangements and reporting on these arrangements.

# 4.3 Materiality

For the purposes of determining whether the accounts are free from material error, we define materiality as the magnitude of an omission or misstatement that, individually or in the aggregate, in light of the surrounding circumstances, could reasonably be expected to influence the users of the financial statements. Our evaluation of it requires professional judgement and necessarily takes into account qualitative as well as quantitative considerations implicit in the definition. We would be happy to discuss with you your expectations regarding our detection of misstatements in the financial statements.

The amount we consider material at the end of the audit may differ from our initial determination. At this stage, however, it is not feasible to anticipate all of the circumstances that may ultimately influence our judgement about materiality. At the end of the audit we will form our final opinion by reference to all matters that could be significant to users of the accounts, including the total effect of the audit misstatements we identify, and our evaluation of materiality at that date.

ISA (UK & Ireland) 450 (revised) requires us to record all misstatements identified except those that are "clearly trivial". All uncorrected misstatements found above this amount will be presented to you in our year-end report.

## 4.4 Fees

The Audit Commission has published a scale fee for all authorities. The scale fee is defined as the fee required by auditors to meet statutory responsibilities under the Audit Commission Act in accordance with the Code of Audit Practice 2010. The indicative fee scale for the audit of Norwich City Council is £105,652.

#### 4.5 Your audit team

The engagement team is led by Andy Clewer, supported by Rob Murray who has significant experience of the Council's audit. Rob is supported by David Riglar who is responsible for the day-to-day direction of audit work, and who is the key point of contact for the Chief Financial Officer and Chief Accountant. Tony Poynton will supervise the on-site audit team, is the key point of contact for the finance team and is responsible for raising and discussing emerging issues with officers.

## 4.6 Timetable of communication, deliverables and insights

We have set out below a timetable showing the key stages of the audit, including the value for money work and the whole of government accounts; and the deliverables we have agreed to provide to you through the Audit Committee cycle in 2014. These dates are determined to ensure our alignment with the Audit Commission's rolling calendar of deadlines.

We will provide a formal report to the Audit Committee in September, incorporating the outputs from the interim audit and our year-end procedures respectively where appropriate. From time to time matters may arise that require immediate communication with those charged with governance and we will discuss them with the Audit Committee Chairman as appropriate.

Following the conclusion of our audit we will prepare an annual audit letter in order to communicate to the Council and external stakeholders, including members of the public, the key issues arising from our work.

Audit phase	Timetable	Committee timetable	Deliverables
High level planning:	December		
Risk assessment and setting of scopes	January		
Testing of routine processes and controls	February - March	Audit Committee	Audit Plan
Year-end audit including WGA	July – September	Audit Committee	Audit report (including our opinion on the financial statements and a conclusion as to whether the Council has put in place proper
	-	,	arrangements for securing economy, efficiency and effectiveness in its use of resources). Audit completion certificate
Reporting	October	Audit Committee	Annual Audit Letter

In addition to the above formal reporting and deliverables we will seek to provide practical business insights and updates on regulatory matters.

# 5. Independence

# 5.1 Introduction

The APB Ethical Standards and ISA (UK and Ireland) 260 "Communication of audit matters with those charged with governance", requires us to communicate with you on a timely basis on all significant facts and matters that bear upon our independence and objectivity. The Ethical Standards, as revised in December 2010, require that we communicate formally both at the planning stage and at the conclusion of the audit, as well as during the course of the audit if appropriate. The aim of these communications is to ensure full and fair disclosure by us to those charged with your governance on matters in which you have an interest.

Required communications			
Planning stage	Final stage		
<ul> <li>The principal threats, if any, to objectivity and independence identified by Ernst &amp; Young (EY) including consideration of all relationships between the you, your affiliates and directors and us;</li> <li>The safeguards adopted and the reasons why they are considered to be effective, including any Engagement Quality review;</li> <li>The overall assessment of threats and safeguards;</li> <li>Information about the general policies and process within EY to maintain objectivity and independence.</li> </ul>	<ul> <li>A written disclosure of relationships (including the provision of non-audit services) that bear on our objectivity and independence, the threats to our independence that these create, any safeguards that we have put in place and why they address such threats, together with any other information necessary to enable our objectivity and independence to be assessed;</li> <li>Details of non-audit services provided and the fees charged in relation thereto;</li> <li>Written confirmation that we are independent;</li> <li>Details of any inconsistencies between APB Ethical Standards, the Audit Commission's Standing Guidance and your policy for the supply of non-audit services by EY and any apparent breach of that policy; and</li> <li>An opportunity to discuss auditor independence issues.</li> </ul>		

In addition, during the course of the audit, we are required to communicate with you whenever any significant judgements are made about threats to objectivity and independence and the appropriateness of safeguards put in place, for example, when accepting an engagement to provide non-audit services.

We also provide information on any contingent fee arrangements, the amounts of any future services that have been contracted, and details of any written proposal to provide non-audit services that has been submitted;

We ensure that the total amount of fees that EY and our network firms have charged to you and your affiliates for the provision of services during the reporting period, analysed in appropriate categories, are disclosed.

# 5.2 Relationships, services and related threats and safeguards

We highlight the following significant facts and matters that may be reasonably considered to bear upon our objectivity and independence, including the principal threats, if any. However we have adopted the safeguards noted below to mitigate these threats along with the reasons why they are considered to be effective.

#### Self interest threats

A self interest threat arises when EY has financial or other interests in your entity. Examples include where we have an investment in your entity; where we receives significant fees in respect of non-audit services; where we need to recover long outstanding fees; or where we enter into a business relationship with you. At the time of writing, there are no long outstanding fees.

We believe that it is appropriate for us to undertake permissible non-audit services and we will comply with the policies that you have approved and that are in compliance with the Audit Commission's Standing Guidance.

A self interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to you. We confirm that no member of our audit engagement team, including those from other service lines, has objectives or is rewarded in relation to sales to you, in compliance with Ethical Standard 4.

There are no other self interest threats at the date of this report.

#### Self review threats

Self review threats arise when the results of a non-audit service performed by EY or others within the EY network are reflected in the amounts included or disclosed in the financial statements.

There are no self review threats at the date of this report.

#### Management threats

Partners and employees of EY are prohibited from taking decisions on behalf of management of your entity. Management threats may also arise during the provision of a non-audit service in relation to which management is required to make judgements or decision based on that work.

There are no management threats at the date of this report.

#### Other threats

Other threats, such as advocacy, familiarity or intimidation, may arise.

There are no other threats at the date of this report Overall Assessment.

#### Overall assessment

Overall, we consider that the safeguards that have been adopted appropriately mitigate the principal threats identified and we therefore confirm that EY is independent and the objectivity and independence of Andy Clewer, your audit engagement partner and the audit engagement team have not been compromised.

# 5.3 Other required communications

Ernst & Young (EY) has policies and procedures that instil professional values as part of firm culture and ensure that the highest standards of objectivity, independence and integrity are maintained.

Details of the key policies and processes in place within EY for maintaining objectivity and independence can be found in our annual Transparency Report which the firm is required to publish by law. The most recent version of this Report is for the year ended June 2013 and can be found here:

http://www.ey.com/UK/en/About-us/EY-UK-Transparency-Report-2013

# Appendix A Fees

#### A breakdown of our agreed fee is shown below.

	Planned Fee 2013/14	Actual Fee 2012/13	Comments
	£	£	
Total Audit Fee – Code work	105,652	145,925	Our proposed final fee for 2012/13 has been discussed with officers and is subject to review by the Audit Commission who will determine a final scale fee which will not exceed the £145,925.
Certification of claims and returns*	56,900	50,442	<ul> <li>2013/14 planned fee is set by the Commission based on the fee charged for 2011/12, adjusted to reflect the overall 40% reduction in fees and the reduction in the number of claims that require auditing.</li> </ul>

The agreed fee presented above is based on the following assumptions:

- ▶ Officers meeting the agreed timetable of deliverables.
- ▶ We are able to place reliance, as planned, on the work of internal audit.
- The level of risk in relation to the audit of accounts in consistent with that in the prior year.
- No significant changes being made by the Audit Commission to the value for money criteria on which our conclusion will be based.
- Our accounts opinion and value for money conclusion being unqualified.
- Appropriate quality of documentation is provided by the audited body.
- ► Effective control environment.
- ► There are no questions asked or objections made by local government electors.

If any of the above assumptions prove to be unfounded, we will seek a variation to the agreed fee. This will be discussed with you in advance.

Fees for the auditor's consideration of correspondence from the public and formal objections will be charged in addition to the scale fee. We have received correspondence from a member of the public which we have considered, we estimate the additional fee in relation to this work is £12,030.

# Appendix B UK required communications with those charged with governance

There are certain communications that we must provide to the audit committee, or equivalent, of audited clients. These are detailed here:

Required communication	Reference
Planning and audit approach Communication of the planned scope and timing of the audit including any limitations.	Audit Plan
<ul> <li>Significant findings from the audit</li> <li>Our view about the significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures</li> <li>Significant difficulties, if any, encountered during the audit</li> <li>Significant matters, if any, arising from the audit that were discussed with management</li> <li>Written representations that we are seeking</li> <li>Expected modifications to the audit report</li> <li>Other matters if any, significant to the oversight of the financial reporting process</li> <li>Findings and issues regarding the opening balance on initial audits</li> </ul>	Report to those charged with governance
<ul> <li>Misstatements</li> <li>Uncorrected misstatements and their effect on our audit opinion</li> <li>The effect of uncorrected misstatements related to prior periods</li> <li>A request that any uncorrected misstatement be corrected</li> <li>In writing, corrected misstatements that are significant</li> </ul>	Report to those charged with governance
<ul> <li>Fraud</li> <li>Enquiries of the Audit Committee to determine whether they have knowledge of any actual, suspected or alleged fraud affecting the entity</li> <li>Any fraud that we have identified or information we have obtained that indicates that a fraud may exist</li> <li>A discussion of any other matters related to fraud</li> </ul>	Report to those charged with governance
<ul> <li>Related parties</li> <li>Significant matters arising during the audit in connection with the entity's related parties including, when applicable:</li> <li>Non-disclosure by management</li> <li>Inappropriate authorisation and approval of transactions</li> <li>Disagreement over disclosures</li> <li>Non-compliance with laws and regulations</li> <li>Difficulty in identifying the party that ultimately controls the entity</li> </ul>	Report to those charged with governance

Required communication	Reference	
External confirmations	Report to those	
<ul> <li>Management's refusal for us to request confirmations</li> <li>Inability to obtain relevant and reliable audit evidence from other procedures</li> </ul>	charged with governance	
Consideration of laws and regulations	Report to those	
<ul> <li>Audit findings regarding non-compliance where the non-compliance is material and believed to be intentional. This communication is subject to compliance with legislation on tipping off</li> <li>Enquiry of the Audit Committee into possible instances of non-compliance with laws and regulations that may have a material effect on the financial statements and that the committee may</li> </ul>	charged with governance	
be aware of		
Independence	Audit Plan	
Communication of all significant facts and matters that bear on Ernst & Young's objectivity and independence	Report to those charged with	
Communication of key elements of the audit engagement partner's consideration of independence and objectivity such as:	governance	
<ul> <li>The principal threats</li> </ul>		
<ul> <li>Safeguards adopted and their effectiveness</li> <li>An overall assessment of threats and safeguards</li> <li>Information about the general policies and process within the</li> </ul>		
firm to maintain objectivity and independence		
For listed companies, communication of minimum requirements as detailed in the ethical standards:		
<ul> <li>Relationships between Ernst &amp; Young, the audited body and senior management</li> </ul>		
<ul> <li>Services provided by Ernst &amp; Young that may reasonably bear on the auditors' objectivity and independence</li> <li>Delated sefectioneds</li> </ul>		
<ul> <li>Related safeguards</li> <li>Fees charged by Ernst &amp; Young analysed into appropriate categories such as statutory audit fees, tax advisory fees, other non-audit service fees</li> </ul>		
<ul> <li>A statement of compliance with the ethical standards</li> <li>The Audit Committee should also be provided an opportunity to discuss matters affecting auditor independence</li> </ul>		
Going concern	Report to those	
Events or conditions identified that may cast significant doubt on the entity's ability to continue as a going concern, including:	charged with governance	
<ul> <li>Whether the events or conditions constitute a material uncertainty</li> </ul>		
<ul> <li>Whether the use of the going concern assumption is appropriate in the preparation and presentation of the financial statements</li> <li>The adequacy of related disclosures in the financial statements</li> </ul>		
Significant deficiencies in internal controls identified during the audit	Report to those charged with governance	
<ul> <li>Opening Balances (initial audits)</li> <li>Findings and issues regarding the opening balance of initial audits</li> </ul>	Report to those charged with governance	

Required communication	Reference
<ul> <li>Certification work</li> <li>Summary of certification work undertaken</li> </ul>	Annual Report to those charged with governance summarising grant certification, and Annual Audit Letter if considered necessary
<ul> <li>Fee Information</li> <li>Breakdown of fee information at the agreement of the initial audit plan</li> <li>Breakdown of fee information at the completion of the audit</li> </ul>	Audit Plan Report to those charged with governance and Annual Audit Letter if considered necessary

# EY | Assurance | Tax | Transactions | Advisory

## Ernst & Young LLP

© Ernst & Young LLP. Published in the UK. All rights reserved.

The UK firm Ernst & Young LLP is a limited liability partnership registered in England and Wales with registered number OC300001 and is a member firm of Ernst & Young Global Limited.

Ernst & Young LLP, 1 More London Place, London, SE1 2AF.

ey.com