

Scrutiny committee

Date: Thursday, 21 October 2021

Time: 16:30

Venue: Mancroft room, City Hall, St Peters Street, Norwich, NR2 1NH

All group pre-meeting briefing – 16:00 Council Chamber

This is for members only and is not part of the formal scrutiny committee meeting which will follow at 16:30. The pre-meeting is an opportunity for the committee to make final preparations before the start of the formal meeting. The public will not be given access to the Council Chamber before 16:30.

Committee members:

For further information please

Councillors:

Wright (Chair)

Fulton-McAlister (M) (Vice-chair)

Carlo

Driver

Everett

Galvin

Giles

Manning

Osborn

Stutely

Thomas (Va)

Thomas (Vi)

TBC

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Information for members of the public

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For information about attending or speaking at meetings, please contact the committee officer above or refer to the council's website



If you would like this agenda in an alternative format, such as a larger or smaller font, audio or Braille, or in a different language, please contact the committee officer above.

Agenda

		Page nos
1	Apologies	
	To receive apologies for absence.	
2	Public questions/petitions	
	To receive questions / petitions from the public submitted in line with the council's constitution.	
3	Declarations of interest	
	(Please note that it is the responsibility of individual members to declare an interest prior to the item if they arrive late for the meeting).	
4	Minutes of scrutiny committee 9 and 16 September	7 - 12
	To approve the accuracy of the minutes of the meetings held on 9 and 16 September 2021.	
5	Urgent report to Cabinet	
	Purpose - For the Chair of Scrutiny to provide a verbal update to the scrutiny committee on an urgent item taken to Cabinet on 13 October 2021.	
6	Scrutiny Report Environmental Strategy Oct 2021	13 - 16
	Purpose - To provide the scrutiny committee with a brief overview of the council's work to further develop its Environmental Strategy, to inform the committee's review of that strategy following Covid-19.	
7	REP 2021-10-21 Work programme	17 - 22
	Purpose - To assist scrutiny committee members in setting the scrutiny committee work programme for 2021/22 and to receive a verbal update regarding the work of the scrutiny select committee regarding communal bins.	

Date of publication: Wednesday, 13 October 2021

- T is this, the right **TIME** to review the issue and is there sufficient officer time and resource available?
- **O** what would be the **OBJECTIVE** of the scrutiny?
- P can **PERFORMANCE** in this area be improved by scrutiny input?
- I what would be the public **INTEREST** in placing this topic onto the work programme?
- will any scrutiny activity on this matter contribute to the council's activities as agreed to in the **CORPORATE PLAN**?

Once the TOPIC analysis has been undertaken, a joint decision should then be reached as to whether a report to the scrutiny committee is required. If it is decided that a report is not required, the issue will not be pursued any further. However, if there are outstanding issues, these could be picked up by agreeing that a briefing email to members be sent, or other appropriate action by the relevant officer.

If it is agreed that the scrutiny request topic should be explored further by the scrutiny committee a short report should be written for a future meeting of the scrutiny committee, to be taken under the standing work programme item, so that members are able to consider if they should place the item on to the work programme. This report should outline a suggested approach if the committee was minded to take on the topic and outline the purpose using the outcome of the consideration of the topic via the TOPIC analysis. Also the report should provide an overview of the current position with regard to the topic under consideration.

By using the flowchart, it is hoped that members and officers will be aided when giving consideration to whether or not the item should be added to the scrutiny committee work programme. This should help to ensure that the scope and purpose will be covered by any future report. The outcome of this should further assist the committee and the officers working with the committee to be able to produce informed outcomes that are credible, influential with SMART recommendations.

Specific, Measurable, Attainable, Relevant and Time-bound

Scrutiny committee and a protocol for those attending meetings of the scrutiny committee

- All scrutiny committee meetings will be carried out in a spirit of mutual trust and respect
- Members of the scrutiny committee will not be subject to whipping arrangements by party groups
- Scrutiny committee members will work together and will attempt to achieve evidence based consensus and recommendations
- Members of the committee will take the lead in the selection of topics for scrutiny
- The scrutiny committee operates as a critical friend and offers constructive challenge to decision makers to support improved outcomes
- Invited attendees will be advised of the time, date and location of the meeting to which they are invited to give evidence
- The invited attendee will be made aware of the reasons for the invitation and of any documents and information that the committee wish them to provide
- Reasonable notice will be given to the invited attendee of all of the committees requirements so that these can be provided for in full at the earliest opportunity (there should be no nasty surprises at committee)
- Whenever possible it is expected that members of the scrutiny committee will share and plan questioning with the rest of the committee in advance of the meeting
- The invited attendee will be provided with copies of all relevant reports, papers and background information
- Practical arrangements, such as facilities for presentations will be in place.
 The layout of the meeting room will be appropriate
- The chair of the committee will introduce themselves to the invited attendee before evidence is given and; all those attending will be treated with courtesy and respect. The chair of the committee will make sure that all questions put to the witness are made in a clear and orderly manner



Item 4

MINUTES

Scrutiny Committee

16:30 to 18:55 9 September 2021

Present: Councillors Wright (chair), Fulton-McAlister (M), (vice-chair), Carlo,

Driver, Everett, Galvin, Giles, Manning, Osborn, Stutely, Thomas

(Va), and Thomas (Vi)

1. Public questions/petitions

There were no public questions or petitions.

2. Declarations of interest

There were no declarations of interest

3. Minutes

RESOLVED, to approve the accuracy of the minutes of the meeting held on 15 July 2021.

4. Air pollution from woodburning

Following consideration of this topic at the previous meeting, the committee heard further evidence from James Verlaque of the Stoves Industry Association and Matthew White, a local resident.

James Verlaque explained the structure and role of his association. He referred to what he considered to be an incorrect study into domestic wood burning for DEFRA, and that there had been ongoing discussions over 5 years with the government on the evidence of air pollution produced by the modern wood burner models. DEFRA recognise that there are errors in some of the evidence. The association recognised that it was important for local authorities to do all they could to reduce emissions in their areas. He mentioned the Clear Skies Mark certification scheme which provided information to consumers on the standard of appliances available on the market.

There was growing evidence that other sources including cooking, candles etc in the home produced higher levels of particulate matter than wood burning. The association fully supported sustainable wood management.

James Verlaque then answered a number of members questions. He said he would fully support an annual servicing requirement for wood burning stoves, and there was sufficient resource within the country to maintain chimneys and stoves to a required standard.

He explained the costs of purchase and installation of the eco designed wood burning stoves, and the range of products available. He considered that the new stoves were an effective method of heating a small space in a domestic setting but were more of an aesthetic feature in a commercial venue. He said that he found the attention given by local authorities to this issue to be helpful.

The chair thanked James Verlaque for his presentation and answers to members questions.

Matthew White then gave his evidence to the committee. He explained that he had been diagnosed with two lung conditions and need to be careful with avoiding air pollution. He did like fires within homes but said it would not be sensible to have this in his own home. He said that he could not have his windows open when neighbours were using their wood burners. He referred to the effects of air pollution on those with health conditions, children and the elderly. He suggested that the idea that wood burning was carbon neutral was a myth and that the government should take this issue more seriously in view of its policies on climate change and ban wood burning in urban areas. A number of London authorities had produced information for the public on the effects of air pollution and wood burning in particular.

Matthew White then answered a number of members' questions. He said that he did not support nuclear energy but suggested that in his view improved insulation and ground sourced heat pumps would help improve heating in homes. Councils could do a lot in communications such as the Citizen magazine, educating residents by visiting homes and leaflets to every resident. In terms of health education, there was a great deal produced on the effects of smoking but he felt hardly anything on pollution. The data provided by air pollution monitors in the city was dependent on their location.

Members then discussed the evidence that had been presented. In response to a question, the executive director of development and city services said that the article on wood burning would be included in the winter edition of the Citizen. He said that the direction of the government's regulatory framework was not to the level where councils would be empowered to ban the use of wood burning stoves. He also suggested that there was not sufficient evidence available from the air quality monitoring stations to evidence the level of overall air pollution in the city.

With reference to health education, it was suggested that other partners would need to be involved in this aspect of the communications on air pollution from wood burning.

A number of members suggested that any public education on this issue should be within the context of climate change and the need to move to electric power sources to enable a reduction of air pollution from a number of sources. There was merit in

encouraging a move from open fires and old style wood burners to the new eco standard models.

Members also referred to other sources of air pollution including bonfires and firepits and suggested that these be included within the communications strategy and review of policies and regulation on council properties

A member suggested that the council should re-examine the use of solid fuel burning in council properties. Members also expressed concern about the need to ensure protection for employees working in licenced premises where wood burning stoves were used. The public protection officer said that the Council had powers of enforcement on air pollution in licenced premises. Another member suggested that the Council could conduct a more detailed study with partners, possibly including the UEA over the winter period to establish the levels of air pollution in Norwich.

RESOLVED to recommend to cabinet that it :-

- (1) Prepare a communications strategy on air pollution for residents
- (2) Submit the committee's findings to the Chair of the all -party parliamentary group on Air Quality
- (3) Work with the Clinical Commissioning Group on health education regarding respiratory problems
- (4) Investigate the level of solid fuel burning in City Council owned properties
- (5) Review enforcement against burning of wet leaves on bonfires on Council properties
- (6) Write to Norwich MPs about resources available to support employees working in licensed premises
- (7) Discourage the use of bonfires across the whole of the city and encourage people to use their brown bins and composting

CHAIR



MINUTES

Scrutiny Committee

16:30 to 18:00 16 September 2021

Present: Councillors Wright (chair), Fulton-McAllister (M) (vice-chair), Carlo,

Giles, Manning, Stutely, Osborn, Thomas (Va) and Thomas (Vi)

Apologies: Councillors Driver and Galvin

1. Public questions/petitions

There were no public questions or petitions.

2. Declarations of interest

There were no declarations of interest.

3. Minutes

RESOLVED to ratify the decisions made at the meeting held on 9 September regarding air pollution from wood burning stoves

4. Appointment of substitute member for the Norfolk Countywide Community Safety Partnership Scrutiny Sub-Panel

RESOLVED, having considered the report, to appoint Councillor Stutely as a substitute member on the NCCSPSSP.

5. Appointment of representative to Norfolk Health and Overview Scrutiny Committee

RESOLVED, having considered the report, to appoint Councillor Stutely as the council's representative to the NHOSC

6 Setting of the Scrutiny Committee work programme

The Executive director of community services introduced the report. She referred to the number of recurring topics that had already been allocated to the work programme including business plans, budget scrutiny and equality and diversity. There were slots available at the October, November and January meetings for consideration of other topics. The list of topics suggested for consideration had been circulated to members.

Councillor Fulton-McAllister (Vice-Chair) reported that the Labour group were proposing that the following topics be allocated:-

A sustainable, inclusive Norwich economy following Covid-19 The emerging new social inclusion agenda following Covid-19 Review of the environmental strategy following Covid-19

Councillor Osborn reported that the Green group were proposing the following topics:-

Green Finance

Policy and procedures regarding tennis provision Review of the environmental strategy following Covid-19

Councillor Osborn also said that his group were proposing that biodiversity was considered as part of the scrutiny of the NCSL Business Plan. The executive director of community services raised concern there would be insufficient time to consider this as an issue and that the shareholder panel would be monitoring the performance of the company. She also said that officers would need to consider whether there was sufficient resource at this time, due to the preparation of the MTFS and budget, to support consideration of the Green Finance topic.

Councillor Osborn expressed concern that the social inclusion and economic recovery topics were very wide issues and suggested that there needed to be a specific aspect of each selected to ensure that the committee's time was effectively used.

During discussion some members said that the recommendations of the committee should be more effective than they had been previously and that Norwich residents would expect the committee to focus on important issues affecting the city.

Councillor Thomas (Va) referred to the Covid recovery plan and suggested that there was a limit to what the Council could do in view of restricted funding.

The Chair confirmed that, in view of the topics proposed, the Emergency Planning Strategy and Support for Carers would not be included in the programme.

(The committee adjourned from 5.15 to 5.30pm)

RESOLVED to allocate the following scrutiny topics to meetings in the current civic year:-

October – Review of the environmental strategy following Covid-19

November – The emerging new social inclusion agenda following Covid-19

January – A sustainable, inclusive Norwich economy following Covid-19

The executive director of community services reminded members that it was very helpful for officers and external witnesses to receive comments and questions from members in advance of each meeting so that this can be incorporated into their presentations and reports to the Committee.

CHAIR





Committee Name: Scrutiny Committee Date: 21/10/2021

Report Title: Review of the environmental strategy following Covid-19

Portfolio: Councillor Hampton, Cabinet member for climate change and

digital inclusion

Report from: Executive director of community services

Wards: All Wards

OPEN PUBLIC ITEM

Purpose

This report provides the Scrutiny Committee with a brief overview of the council's work to further develop its Environmental Strategy, to inform the committee's review of that strategy following Covid-19.

Recommendation:

It is recommended that the committee notes the council's current plans and provides views and suggestions.

Policy Framework

The Council has three corporate priorities, which are:

- People living well
- · Great neighbourhoods, housing and environment
- Inclusive economy

This report meets the great neighbourhoods, housing and environment corporate priority.

This report addresses the following strategic actions in the Corporate Plan:

- Maintain a clean and sustainable city with a good local environment that people value
- Ensure our services mitigate against any adverse effects of climate change and are efficient to reduce carbon emissions
- Improve the quality and safety of private sector housing
- Continue sensitive regeneration of the city that retains its unique character and meets local needs

This report helps to meet the climate change and green economy objective of the Covid-19 Recovery Plan.

The Environmental Strategy – work to date

- 1. The Environmental Strategy (2020-2025) was published in 2020 and sets out the council's approach to reducing its own carbon emissions; supporting residents, businesses and organisations in Norwich to reduce their emissions; and helping the city adapt to the predicted changes in climate by adaption or increasing resilience.
- 2. Since publication, the strategy and action plan, with input from stakeholders, has been reviewed to include reference to opportunities emerging from the Covid-19 crisis and articulate environmental objectives during the recovery phase. However, the environmental landscape continues to change at pace, along with the impacts of Covid-19. This, together with the recent Intergovernmental Panel on Climate Change report, the upcoming COP26, a new Norwich Climate Commission and the future Environment Act, requires us to regularly reflect and review our approach to tackling the climate and environmental emergency.

The Environmental Strategy – further work this year

- 3. Therefore, the council is undertaking a comprehensive assessment, across all service areas, of our response to the climate and environmental emergency and the wider sustainability agenda. The intention is to identify actions already taken, where further action is required, to consider the costs and benefits of new proposals, and develop a clear plan for future work across this agenda which sets out the council's climate change and sustainability commitment. As part of this work it will be necessary to review where the council's environmental resources are focused, including to ensure effective support for the Norwich Climate Commission.
- 4. This work is being undertaken in three stages:
 - Stage 1 Identification of actions already taken July to September 2021
 - Stage 2 Identification of new opportunities, gaps and risks to include a review of the Environmental Strategy Action Plan – September 2021 to February 2022
 - Stage 3 Options assessment and development of a forward plan January 2022 to March 2022 (final date to be confirmed depending on volume of options presented).
- 5. The first phase of work, identifying actions already taken, is complete, and detail on how we are creating low-carbon and climate-resilient communities, as well as facilitating and encouraging coordinated action on sustainability is included in the Appendix A of the climate and environment update report to Cabinet, for the meeting of 13th October 2021.
- 6. Alongside the analysis described in paragraph 4, detailed work is ongoing on key priority areas, including updating our Carbon Management Plan, developing a biodiversity Strategy, developing Climate and environment update plans for improved energy efficiency and carbon reduction of our own council homes, and partnership working via the City Vision to deliver a Sustainable

City. More detailed reports on these will be presented to Cabinet over the coming months.

The input of the Scrutiny Committee

7. We expect recommendations from the work described in paragraph 4 to be made to Cabinet in spring 2022; Scrutiny Committee recommendations to Cabinet before then would enable them to be fully considered as the council takes this work forward.

Consultation

8. Not applicable.

Implications

Financial and Resources

- Any decision to reduce or increase resources or alternatively increase income
 must be made within the context of the Council's stated priorities, as set out in
 its Corporate Plan 2019-22 and Budget.
- 10. There are no proposals in this report that would reduce or increase resources. Resource implications of specific actions recommended through the analysis being described in paragraph 4, above, will be considered in decisions around those actions.

Legal

11. There are no legal implications.

Statutory Considerations

Consideration	Details of any implications and proposed	
	measures to address:	
Equality and Diversity	This report looks at what has already happened	
	and therefore does not have any direct equalities	
	implications. However, any future work we carry	
	out could have equalities implications and	
	equality impact assessments will be carried out	
	as and when proposed changes are considered.	
Health, Social and Economic	There are a number of positive health, social and	
Impact	economic impacts as detailed throughout the	
	report and appendix linked at paragraph 5 Any	
	future work we carry out is likely to have health,	
	social and economic implications and relevant	
	impact assessments will be carried out as and	
	when proposed changes are considered.	
Crime and Disorder	The report and appendix linked at paragraph 5 do	
	not highlight any implications in regard to crime	
	and disorder.	

Consideration	Details of any implications and proposed
	measures to address:
Children and Adults Safeguarding	The report and appendix linked at paragraph 5 do not highlight any implications in regard to children and safeguarding adults.
Environmental Impact	There are positive impacts associated with a number of projects as detailed throughout the report and appendix linked at paragraph 5.

Risk Management

Risk	Consequence	Controls Required
Operational, financial, compliance, security, legal, political or reputational risks to the council	These risks are considered	d on a project specific basis.
Environmental risk	environmental risk, an ana	ncil's risk register in regard to alysis has been completed which ons of climate and environmental at the city.

Other Options Considered

12. Not applicable.

Reasons for the decision/recommendation

13. To note and comment on the Council's plans in this area.

Background papers:

Norwich Environmental Strategy
Climate and environment update report to Cabinet, 13th October 2021

Contact Officer:

Name: Ramona Herdman

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Committee Name: Scrutiny Committee Date: 21/10/2021

Report Title: Scrutiny work programme

Portfolio: Councillor Kendrick, cabinet member for resources

Report from: Executive director of community services

Wards: All Wards

OPEN PUBLIC ITEM

Purpose:

The purpose of this report is to assist scrutiny committee members in setting the scrutiny committee work programme for 2021/22 and to receive a verbal update regarding the work of the scrutiny select committee regarding communal bins.

Recommendation:

It is recommended that members agree a realistic and deliverable scrutiny committee work programme for 2021/22.

Policy Framework:

The Council has three corporate priorities, which are:

- People living well
- Great neighbourhoods, housing and environment
- Inclusive economy

This report meets the people living well and great neighbourhoods, housing and environment corporate priorities.

This report addresses the strategic actions in the Corporate Plan, in particular the healthy organisation.

This report helps to meet the adopted policies of the council.

This report helps to meet the objectives of the COVID-19 Recovery Plan.

Report Details

Developing a work programme for the scrutiny committee

- 1. When the scrutiny committee considers which items to include on the work programme, it is useful to do so in the context of what the focus is for the council over the coming year and to look at how activity aligns to the council's corporate plan, policies and the COVID-19 recovery plan.
- 2. At scrutiny committee on 16 September 2021 the work programme was updated for the rest of the civic year 2021/2. The updated work programme is attached at Appendix A.

Recurring items

- 3. There are certain areas of work identified for the scrutiny committee that are of a recurring nature. Presently, these are the scrutiny committee work programme (each meeting), pre-scrutiny of the corporate plan and performance framework (December) Equality Information Report (December), pre-scrutiny of the proposed budget (February) and the annual review of the scrutiny committee (March).
- 4. Updates are received from the council's representative on the Norfolk County Health and Overview Committee (NHOSC).
- 5. Updates are also received from the council's representative on the Norfolk Countywide Community Safety Partnership Scrutiny sub panel (NCCSPSSP).

Scope for scheduling items onto the work programme.

- 6. It has been previously agreed that the committee should agree as few as possible substantive topics per meeting. The main reason for this is to ensure that there is enough time for the committee to effectively consider the issues and has a fair chance of reaching sound, evidence based outcomes. Ideally, one main item per meeting would be the aim.
- 7. Members will still have the opportunity on a monthly basis to revise the programme if and when required or due to changing events. This is done via the work programme standing item on the scrutiny committee agendas and members may wish to consider keeping some space on the work programme to facilitate this.
- 8. Members are reminded that the additional meeting of scrutiny on 4 November 2021 to scrutinise the business plans of Norwich City Services Ltd and Norwich Regeneration Limited has been postponed. The meeting will be re-arranged to tie in when the NCSL and NRL business plans are reported to cabinet in December.
- 9. The Centre for Governance and Scrutiny are hosting their annual scrutiny conference in London, in person, on 1 December. This year's theme is 'scrutiny in challenging times'. The chair and vice-chair of the scrutiny

committee have been invited to attend and feedback to the rest of the committee.

- 10. At this meeting Councillor Ian Stutely will give a verbal update on the work of the select committee regarding communal bins.
- 11. The substantive topic for the next meeting of scrutiny on 18 November is 'the emerging new social agenda following COVID-19'. Officers have reviewed the original TOPIC form and have proposed the following scope;

To review key learning from the council's approach to reducing inequalities over the current corporate plan period (2019-22) and to recommend how this learning can be applied or embedded within the council going forward. The scrutiny will:

- Cover activity delivered under the reducing inequalities element of the People Living Well corporate priority, with a focus on our partnership work in targeted neighbourhoods, around key issues such as food poverty, and to increase access to available advice and support
- Examine how the council's approach supported our ability to respond to Covid 19 and the key lessons from this response
- Identify key learning which should be embedded in the council's approach going forward, particularly in light of the increased disadvantage many residents are facing as a result of Covid-19

Members are asked to confirm if they are happy for an officer report to be prepared on this basis, and submit their questions for debate on this topic during the meeting today. The scrutiny liaison officer will be pleased to receive questions by e-mail up until 12 noon on Thursday 28 October if extra time is needed.

Consultation

12. Ward councillors, the public or other stakeholders have not been consulted (statutorily or otherwise). However the public are encouraged to submit topics for scrutiny via an interactive form on the council's website. The portfolio holder will be briefed as part of the regular portfolio holder briefing process.

Implications

Financial and Resources

- 13. Any decision to reduce or increase resources or alternatively increase income must be made within the context of the council's stated priorities, as set out in its Corporate Plan 2019-22 and Budget.
- 14. Any impact on resources resulting from this report will be accommodated within existing budgets or the relevant approvals will be sought if additional budget is required.

Legal

15. No specific legal advice has been sought or provided.

Statutory Considerations

Consideration	Details of any implications and proposed measures to address:
Equality and Diversity	None at this stage
Health, Social and Economic Impact	None at this stage
Crime and Disorder	None at this stage
Children and Adults Safeguarding	None at this stage
Environmental Impact	None at this stage

Risk Management

Risk	Consequence	Controls Required
None at this stage		

Other Options Considered

16. There have been no other options considered for this report.

Reasons for the decision/recommendation

17. This report will allow scrutiny to set and review the work programme for scrutiny for 2021/22.

Background papers: none

Appendices: none

Contact Officer: scrutiny liaison officer

Name: Emma Webster

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Annual work programme planning grid 2021-22

Date of meeting	Item
Thursday at 16.30	
2021	
27 May	Work programme.
21 may	Appointment to Norfolk Health Overview and Scrutiny
	committee (NHOSC).
	Appointment to Norfolk Countywide Community Safety
	Partnership Scrutiny sub panel (NCCSPSSP).
24 June	Work programme.
	Bins on pavements, communal bins and fly-tipping - Andy
	Summers.
1 July	Scrutiny training – via zoom
15 July	Work programme.
	Verbal update from the NHOSC meeting held on 15 July (am).
0 Santambar	Air pollution from woodburning – Lesley Oldfield.
9 September Online via zoom	Air pollution from woodburning – continuation.
16 September	Ratification of resolutions made on 9 September.
. o optombol	Appointment to Norfolk Health Overview and Scrutiny
	committee (NHOSC).
	Appointment to Norfolk Countywide Community Safety
	Partnership Scrutiny sub panel (NCCSPSSP).
	Second work programme setting meeting.
21 October	Work programme. (Including verbal update on the work of the
	select committee regarding communal bins).
	Review of the environmental strategy following Covid-19 (Helen
40 November	Chamberlin and Lou Rawsthorne).
18 November	Work programme. Update from the NHOSC meeting held on 4 November.
	The emerging new social inclusion agenda following COVID-19
	(Helen Chamberlin).
2 or 3 December, TBC	Scrutiny of the business plans for Norwich City Services
(moved from 4	Limited and Norwich Regeneration Limited. Hannah Leys and
November)	Dave Shaw.
16 December	Work programme.
	Pre-scrutiny of the corporate plan and performance framework.
	Equality information report.
	Verbal update from the NCCSPSSP meeting held on 16
	December (am).
2022	Made and another a
20 January	Work programme.
	Update from the NHOSC meeting held on 20 January (am). A sustainable, inclusive Norwich economy following COVID-19
	(officers tbc).
3 February	Work programme.
	To consider the 2022-23 budgets, medium term financial
	strategy and capital programme, along with capital strategy and
	treasury management strategy.
17 March	Work programme.
	Annual review of scrutiny committee.
	Update from the NCCSPSSP meeting held on 24 February.
	Update from the NHOSC meeting held on 10 March.