Report to Cabinet Item

13 June 2012

Report of Chief finance officer

**Subject** Revenue Budget Monitoring & Provisional Outturn 2011/12

9

#### **Purpose**

To update Cabinet on the financial position as at 31 March 2012 and the provisional outturn for the year 2011/12.

#### Recommendation

To note the financial position as at 31 March 2012 and provisional outturn 2011/12.

#### Corporate and service priorities

The report helps to meet the corporate priority Value for money services and the service plan priority to provide accurate, relevant and timely financial information.

### **Financial implications**

The financial implications of this report are set out in the text.

Ward/s: All wards

**Cabinet member:** Councillor Waters – Deputy leader and resources

#### **Contact officers**

Caroline Ryba, Chief Finance Officer 01223 699292

Mark Smith, Finance Control Manager 01603 212561

#### **Background documents**

**Budget Monitoring Reports** 

## Report

- 1. Council approved budgets for the 2011/12 financial year on 22 February 2011.
- 2. The attached appendices show the year-to-date positions for the General Fund and the Housing Revenue Account:
  - Appendix 1 shows the General Fund by Directorate and Service, and by Subjective Group
  - Appendix 2 shows the Housing Revenue Account in (near) statutory format, and by Subjective Group
  - Appendix 3 shows in graphical form monthly by service budget and actual (not provisional outturn) expenditure and income. Scales on graphs vary by service.
- 3. This report shows the final management accounting position for 2011/12, the provisional outturn.
- 4. The financial statements that will be submitted for Audit and make up the council's Statements of Account will include many accounting adjustments necessary to move from the management accounting position to the IFRS-compliant position, including accounting for pension liabilities, bringing the IT PFI scheme onto the balance sheet and accounting for its' assets and liabilities, and other adjustments needed to reconcile the statutory accounting requirements with IFRS requirements. The Statement of Accounts will include a reconciliation between this provisional outturn and the final financial statements.

#### **General Fund**

5. To improve the clarity of the General Fund budget presentation, the current budget has been restated to include budgets for the resources financing the net budget requirement, so that the net budget totals zero:

Service	Approved Budget	Restated Budget
	£000s	£000s
Net Budget Requirement	21,570	21,570
Pooled Non-Domestic Rates		-9,360
Revenue Support Grant		-2,893
Council Tax precept		- 9,208
Collection Fund surplus		-109
Total General Fund budget	21,570	0

6. The General Fund reports show a financial position at 31 March of a £2.132m overspend and a provisional outturn of £1.621m underspend.

- 7. Significant contributory factors are set out within the tables in Appendix 1.
- 8. Overall, the provisional outturn represents a significant underspend against budget. Of the underspend, £1.1m relates to the VAT refund against which additional provision is being made in the prudent minimum balance for 2012/13 and 2013/14 in case of successful challenge by HMRC.

## **Housing Revenue Account**

9. To improve the clarity of the Housing Revenue Account budget presentation, the budget has been restated to include the contribution of the budgeted surplus to the HRA Balance, so that the net budget totals zero:

Service	Approved Budget £000s	Restated Budget £000s
Gross HRA Budgets	-1,091	-1,091
Contribution to HRA Balance		1,091
Total net HRA budget	-1,091	0

- 10. The Housing Revenue Account reports show a financial position at 31 March of a £23.780m underspend and a provisional outturn of £1.966m underspend.
- 11. Significant contributory factors are set out within the tables in Appendix 2.
- 12. Overall, the provisional outturn represents a significant underspend which will supplement the resources available to maintain & improve the dwelling stock and meet the councils' other housing objectives.

#### Risks

- 13. The budgets approved by Council on 22 February 2011 were drawn up in the light of the reduced resources announced by the coalition government. While the risks to 2011/12 are time-expired, here are remaining risks to the medium term financial position from:
  - Reductions in government grant the budget includes use of a Transitional Grant, and Local Services Support Grant which will disappear or reduce in the future.
  - Changes in policy if further "empowerment" of local authorities is not matched by devolved resources
  - Delivery of savings the budget incorporates both savings measures already in place, and those planned for implementation during the year. If these savings are not achievable in full, overspends will result. These are mitigated through provision made in the corporate contingency.
  - Identification of further savings work is continuing on developing proposals for additional savings to bridge the medium-term budget gap. If these proposals fall short, or are not implemented fully and in a timely manner, further budget shortfalls will result.

14. The provisional outturn has been drawn up on a basis including, where necessary (for instance in the calculation of contributions to Provisions for Bad Debt), estimates based on management assessments, formulae, and extrapolation. The impact of any inaccuracies in these estimations will fall in the 2012/13 financial year.

## **Financial Planning**

- 15. Overall levels of underspend will have an ongoing impact on revenue balances, the budget for following years, and consequently on the size and urgency of savings requirements.
- 16. Net overspends and underspends will be consolidated into the General Fund and Housing Revenue Account balances carried forward to 2012/13, as shown below.
- 17. These are reflected in periodic updates to the Medium Term Financial Strategy and Housing Revenue Account Business Plan.

### Impact on Balances

18. The prudent minimum level of General Fund reserves has been assessed as £3.002m. The provisional 2011/12 outturn, updated to reflect the audited 2010/11 outturn, is as follows:

Item	£000s
Budgeted balance at 1 April 2011	(4,200)
Impact of audited 2010/11 outturn	(723)
= Audited balance at 1 April 2011	(4,923)
Budgeted use of balances 2011/12	1,014
Provisional outturn 2011/12	(1,621)
= Forecast balance at 31 March 2012	(5,530)

- 19. Because of the increase in risk in the financial environment, and the possibility of HMRC successfully appealing against the recent £1.1m VAT refund, the prudent minimum level of General Fund reserves has been assessed as £5.518m for 2012/13. The provisional forecast balance shown above complies with this.
- 20. The Medium Term Financial Strategy anticipates that the level of reserves will need to rise to £7.6m over the period to 31 March 2017. The provisional forecast balance shown above reflects movement toward this target.
- 21. The prudent minimum level of HRA reserves has been assessed as £2.602m. The provisional 2011/12 outturn, updated to reflect the audited 2010/11 outturn, is as follows:

Item	£000s
Budgeted balance at 1 April 2011	(9,990)
Impact of audited 2010/11 outturn	(3,500)
= Audited balance at 1 April 2011	(13,490)
Budgeted contribution to balances 2011/12	(1,091)
Provisional outturn 2011/12	(1,966)
= Forecast balance at 31 March 2012	(16,547)

22. The level of HRA balance is built into the HRA Business Plan and will be applied to finance the increased level of investment in dwelling stock set out in the Housing Capital Plan.

# **Integrated impact assessment**



Report author to complete	
Committee:	Cabinet
Committee date:	13 June 2012
Head of service:	Chief Finance Officer
Report subject:	Revenue Budget Monitoring & Provisional Outturn 2011/12
Date assessed:	18 May 2012
Description:	This is the integrated impact assessment for the Revenue Budget Monitoring & Provisional Outturn 2011/12 report to cabinet

		Impact		
Economic (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Finance (value for money)		$\boxtimes$		The report shows that the council has underspent its budgets and met the targets set out in its financial plans.
Other departments and services e.g. office facilities, customer contact				
ICT services				
Economic development				
Financial inclusion				
Social (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Safeguarding children and adults				
S17 crime and disorder act 1998				
Human Rights Act 1998	$\boxtimes$			
Health and well being				

		Impact		
Equality and diversity (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Relations between groups (cohesion)	$\boxtimes$			
Eliminating discrimination & harassment				
Advancing equality of opportunity				
Environmental (please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments
Transportation				
Natural and built environment				
Waste minimisation & resource use	$\boxtimes$			
Pollution				
Sustainable procurement				
Energy and climate change				
(Please add an 'x' as appropriate)	Neutral	Positive	Negative	Comments

		Impact	
Risk management			The underspends achieved on the General Fund and Housing Revenue Account indicate that the risks recognised in budget setting and management have been successfully dealt with.
Recommendations from impact ass	essment		
Positive			
None			
Negative			
None			
Neutral			
None			
Issues			
None			

Budget Monitoring Summary Year: 2011/12 Period: 10 (Jan)

# GENERAL FUND SERVICE SUMMARY

	Current	Budget	Actual	Variance	Forecast	Forecast
Budget	Budget	To Date	To Date	To Date	Outturn	Variance
	Chief Executive					
48,542	140 Chief Executive	140	0	(140)	0	(140)
The variance to	o date and provisional outturn are within expected to	lerances.				
2,834,156	2,702,176 Communications & Culture	2,702,176	2,290,982	(411,194)	2,601,023	(101,153)
The variance to material, saving	o date reflects depreciation charges outstanding. The gs on salaries in Sports & Leisure and increased inc	e provisional outturn ref ome at the Halls and To	lects an underspourist Information	oend on events n Centre.	and associated p	oromotion
175,153	167,393 Strategy & Programme Management	167,393	124,581	(42,812)	169,726	2,333
The variance to grant income.	o date and provisional outturn reflect salaries unders	pend from holding vaca	nncies during the	year, accrued	ESPO gas charg	es and REIP
3,057,851	2,869,709 Total Chief Executive	2,869,709	2,415,564	(454,145)	2,770,749	(98,960)
	Corporate Resources					
44,376	140 Corporate Resources	140	0	(140)	0	(140)
The variance to	o date and provisional outturn are within expected to	lerances.				
746,219	(138,370) Customer Contact	(138,370)	(176,318)	(37,948)	(169,718)	(31,348)
The variance to Searches.	o date and provisional outturn reflect salaries unders	pend from holding vaca	ancies during the	year and incre	ased income from	m Land
(19,847,916) (	20,103,213) Finance	(20,103,213)	(14,066,702)	6,036,511	(22,128,101)	(2,024,888)
	o date reflects delayed receipt of benefit subsidy and turn reflects mainly the £1m VAT refund, reduced de					
(529,328)	2,882 HR & Learning	2,882	11,875	8,993	11,875	8,993
The variance to	o date and provisional outturn are within expected to	lerances.	•		·	
(33.873)	110 Legal & Democratic Services	110	951	841	951	841
The variance to	o date and provisional outturn are within expected to	lerances.				
(46.639)	261,242 Procurement & Service Improvement	261.242	235.967	(25.275)	235.967	(25.275)
(46,639)	261,242 Procurement & Service Improvement	261,242	235,967	(25,275)	235,967	(25,275)
The variance to	o date and provisional outturn are within expected to	lerances.	•	, ,	•	
The variance to	date and provisional outturn are within expected to 19,977,209) Total Corporate Resources	•	235,967 (13,994,226)	(25,275) <b>5,982,983</b>	235,967 (22,049,025)	(25,275) (2,071,816)
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The variance to (19,667,161) (1	adate and provisional outturn are within expected to 19,977,209) Total Corporate Resources  Regeneration & Development  37,899 City Development  a date and provisional outturn overall are within expected to the should reduce to £0.25m on receipt of March income for (although the net position should reduce on capiting).  9,702,316 Citywide Services  a date and provisional outturn are affected by increase furation of the contract, and reductions in Licensing in 140 Director of Regeneration & Development of the and provisional outturn are within expected to 2,918,155 Neighbourhood Housing of date and provisional outturn are in relation to unspect of the contract of	37,899 ected tolerances. The properties of the county councer alisation of certain assets and the county councer alisation of certain assets and the county councer alisation of certain assets and the county councer and the councer and the county counce	(13,994,226)  (1,423,870) rovisional outturnil), £0.1m surplust maintenance of the mainte	5,982,983  (1,461,769) In shows a £0.3r Is on parking, in costs), and £0.7  (628,462)  -up costs and put  6,823  (1,068,075) Is a saving to see the dispose (228,073)  zen posts and at (174,812)	104,639 In deficit on High vestment proper im grant income is 10,167,025 Urchase of equipole 6,963  2,785,263 ervice, saving or sal 2,470,259 a reduction in null 1,676,374	(2,071,816)  66,740  ways ties income surplus in  464,709 ment which  6,823  (132,892) a customer  (158,242) mber and  (171,714)
The variance to (19,667,161) (1	A date and provisional outturn are within expected to 19,977,209) Total Corporate Resources  Regeneration & Development  37,899 City Development  20 date and provisional outturn overall are within expensional reduce to £0.25m on receipt of March income for (although the net position should reduce on capiting).  9,702,316 Citywide Services  20 date and provisional outturn are affected by increasing in the contract, and reductions in Licensing in 140 Director of Regeneration & Development of the contract, and reductions in Licensing in 2,918,155 Neighbourhood Housing to date and provisional outturn are within expected to 2,918,155 Neighbourhood Housing to date and provisional outturn are in relation to unspect of the contract	19,977,209)  37,899  acted tolerances. The profession of certain assession as	(13,994,226)  (1,423,870) rovisional outturnil), £0.1m surplust maintenance of the mainte	5,982,983  (1,461,769) In shows a £0.3r Is on parking, in costs), and £0.7  (628,462) In prosts and place of the costs are set of the costs and a cost of the costs and a cost of the cost of	104,639 In deficit on High vestment proper in grant income in 10,167,025 Urchase of equiporal forms of the service, saving on sel 2,470,259 In reduction in num 1,676,374 If 2012/13. Thes	(2,071,816)  66,740  ways ties income surplus in  464,709 ment which  6,823  (132,892) a customer  (158,242) mber and  (171,714) e savings  474,740
The variance to (19,667,161) (1	A date and provisional outturn are within expected to 19,977,209) Total Corporate Resources  Regeneration & Development  37,899 City Development  20 date and provisional outturn overall are within expensional reduce to £0.25m on receipt of March income form (although the net position should reduce on capital reduce on capital reduce on capital reduce and provisional outturn are affected by increasing and the contract, and reductions in Licensing in 140 Director of Regeneration & Development of the contract, and reductions in Licensing in 2,918,155 Neighbourhood Housing of date and provisional outturn are within expected to 2,918,155 Neighbourhood Housing of date and provisional outturn are in relation to unspectional in service work procedures & saving on rent 2,628,501 Neighbourhood Services of date and provisional outturn are an underspend attendarded 1,848,088 Planning and the degree to which planning fee income was be (27,599) Property Services of date reflects depreciation charges and capitalisation of the contract of	19,977,209)  37,899  acted tolerances. The profession of certain assession as	(13,994,226)  (1,423,870) rovisional outturnil), £0.1m surplust maintenance of the mainte	5,982,983  (1,461,769) In shows a £0.3r Is on parking, in costs), and £0.7  (628,462) In prosts and place of the costs are set of the costs and a cost of the costs and a cost of the cost of	104,639 In deficit on High vestment proper in grant income in 10,167,025 Urchase of equiporal forms of the service, saving on sel 2,470,259 In reduction in num 1,676,374 If 2012/13. Thes	(2,071,816)  66,740  ways ties income surplus in  464,709 ment which  6,823  (132,892) a customer  (158,242) mber and  (171,714) e savings  474,740

### **GENERAL FUND SUBJECTIVE SUMMARY**

Approved Budget	Current Budget		Budget To Date	Actual To Date	Variance To Date	Forecast Outturn	Forecast Variance
20,471,403	20,586,156	Employees	20,586,156	19,726,718	(859,438)	19,671,818	(914,338)
7,601,802	7,689,039	Premises	7,689,039	8,142,492	453,453	8,263,877	574,838
300,483	300,903	Transport	300,903	265,587	(35,316)	265,176	(35,727)
19,237,041	19,279,900	Supplies & Services	19,279,900	19,227,626	(52,275)	19,365,366	85,466
451,300	470,349	Third Party Payments	470,349	589,988	119,639	587,329	116,980
64,131,295	64,131,295	Transfer Payments	64,131,295	67,784,868	3,653,573	67,784,868	3,653,573
3,194,510	2,905,751	Capital Financing	2,905,751	7,030,683	4,124,932	3,866,574	960,823
(20,495,360)	(20,780,449)	Receipts	(20,780,449)	(23,901,767)	(3,121,318)	(23,470,448)	(2,689,999)
(90,061,370)	(90,187,230)	Government Grants	(90,187,230)	(93,160,909)	(2,973,679)	(94,941,285)	(4,754,055)
1,447,897	1,447,897	Centrally Managed	1,447,897	2,404,593	956,696	2,405,129	957,232
25,819,083	24,538,510	Recharge Expenditure	24,538,510	17,963,927	(6,574,583)	20,684,819	(3,853,691)
(32,098,084)	(30,382,121)	Recharge Income	(30,382,121)	(23,941,375)	6,440,746	(26,103,836)	4,278,285
0	0	Total General Fund	0	2,132,432	2,132,432	(1,620,613)	(1,620,613)

# Budget Monitoring Report Year: 2011/12Period: 10 (Jan)

# HOUSING REVENUE ACCOUNT STATUTORY SUMMARY

Approved Budget	Current Budget		Budget To Date	Actual To Date	Variance To Date	Forecast Outturn	Forecast Variance
13,321,921		Repairs & Maintenance	11,827,161	8,728,035	(3,099,126)	11,654,743	(172,418)
The variance t		rovisional outturn reflect significant savings	following on from to	ne retendering o	f the repairs cor	ntracts offset by	de-
capitalisation (	of repairs & ir	mprovements not meeting IFRS capitalisation	on requirements		<u> </u>		
6,175,847	6,175,847	Rents, Rates, & Other Property Costs	6,175,847	6,048,584	(127,263)	6,048,584	(127,263)
The variance t	to date and p	rovisional outturn relate to reduced water cl	harges to tenants (d	ontra with reduc	ced water charg	es received)	
9,635,346	10,318,427	General Management	10,318,427	10,797,797	479,370	10,919,666	601,239
The variance t	to date and p	rovisional outturn relate to historic recharge	S				
5,841,691	6,364,601	Special Services	6,364,601	5,402,318	(962,283)	5,322,554	(1,042,047)
The variance t	to date and p	rovisional outturn relate to reduction in car p	oark recharges, sigi	nificant savings	on utility charge	s & contracts.	
14,600,640	14,600,640	Depreciation & Impairment	14,600,640	5,772	(14,594,868)	14,503,912	(96,728)
The variance t	to date and p	rovisional outturn are within expected tolera	nces				
205,000	205,000	Provision for Bad Debts	205,000	432,336	227,336	432,336	227,336
		rovisional outturn reflect an increase in the				t debt outstandir	ng, principally
for rechargeal	ole repairs an	d recoverable void costs, where collection f	rom former tenants	is often problen	natic.		
( , , ,	, , ,	Dwelling Rents	(52,048,674)	(52,510,641)	(461,967)	(52,510,641)	(461,967)
		rovisional outturn reflect a higher than antic ovement in turnaround times of void propen		e, which is large	ly due a reducti	ion in void rates t	throughout the
(2,298,601)	(2,298,601)	Garage & Other Property Rents	(2,298,601)	(2,331,423)	(32,822)	(2,352,349)	(53,748)
The variance t	to date and p	rovisional outturn are within expected tolera	inces.				
8,058,200	8,058,200	Housing Subsidy	8,058,200	156,900,957	148,842,757	156,900,957	148,842,757
The variance t	to date and p	rovisional outturn incorporate the payment t	to CLG of the HRA	Self-Financing s	ettlement sum d	of £149m.	
(9,518,994)	(9,518,994)	Service Charges - General	(9,518,994)	(8,997,705)	521,289	(8,997,705)	521,289
		rovisional outturn relate to leaseholder serv rges for supply)	ice charge contribu	tion to capital re	ceipts & reduce	d water charges	(contra
(175)	(175)	Miscellaneous Income	(175)	(49,462)	(49,287)	(49,462)	(49,287)
The variance t	to date and p	rovisional outturn relate to unexpected cour	t cost income				
6,640,469	6,929,238	Adjustments & Financing Items	6,929,238	(148,206,836)	(155,136,074)	(143,076,113)	(150,005,351)
The variance t	to date and p	rovisional outturn incorporate the receipt of	the £149m borrowe	ed for HRA Self-	Financing.	•	•
(499,430)	(499,430)	Amenities shared by whole community	(499,430)	0	499,430	(649,267)	(149,837)
The variance to	to date and p	rovisional outturn reflect NCAS capital char	ges reclassified as	revenue		,	,
(113,240)		Interest Received	(113,240)	0	113,240	(113,240)	0
The interest re	· '	yet to be calculated since it depends on all	other revenue bala	inces.	·	, , ,	
0	_	Total Housing Revenue Account	0	(23,780,268)	(23,780,268)	(1,966,025)	(1,966,025)

### HOUSING REVENUE ACCOUNT SUBJECTIVE SUMMARY

5,038,000	Rev Contribs to Capital	5,038,000	0	(5,038,000)	5,038,000	0
				(= 000 000)		
(1,644,306)	Recharge Income	(1,644,306)	(636,979)	1,007,327	(1,286,246)	358,060
7,812,474	Government Grants	7,812,474	156,612,249	148,799,775	156,612,249	148,799,775
(65,024,504)	Receipts	(65,024,504)	(64,842,393)	182,111	(64,976,559)	47,945
16,493,378	Capital Financing	16,493,378	(148,321,206)	(164,814,584)	(133,823,066)	(150,316,444)
5,147,174	Recharge Expenditure	5,147,174	5,025,087	(122,087)	5,153,003	5,829
26,400	Third Party Payments	26,400	23,649	(2,751)	23,649	(2,751)
3,505,646	Supplies & Services	3,505,646	3,507,484	1,838	3,507,484	1,838
166,945	Transport	166,945	167,980	1,035	167,980	1,035
20,912,652	Premises	20,912,652	16,894,906	(4,017,746)	19,828,526	(1,084,126)
7,566,141	Employees	7,566,141	7,788,956	222,815	7,788,956	222,815
Current Budget		Budget To Date	Actual To Date	Variance To Date	Forecast Outturn	Forecast Variance
	7,566,141 20,912,652 166,945 3,505,646 26,400 5,147,174 16,493,378 65,024,504) 7,812,474 (1,644,306)	Budget 7,566,141 Employees 20,912,652 Premises 166,945 Transport 3,505,646 Supplies & Services 26,400 Third Party Payments 5,147,174 Recharge Expenditure 16,493,378 Capital Financing 65,024,504) Receipts 7,812,474 Government Grants (1,644,306) Recharge Income	Budget         To Date           7,566,141         Employees         7,566,141           20,912,652         Premises         20,912,652           166,945         Transport         166,945           3,505,646         Supplies & Services         3,505,646           26,400         Third Party Payments         26,400           5,147,174         Recharge Expenditure         5,147,174           16,493,378         Capital Financing         16,493,378           65,024,504)         Receipts         (65,024,504)           7,812,474         Government Grants         7,812,474           (1,644,306)         Recharge Income         (1,644,306)	Budget         To Date         To Date           7,566,141         Employees         7,566,141         7,788,956           20,912,652         Premises         20,912,652         16,894,906           166,945         Transport         166,945         167,980           3,505,646         Supplies & Services         3,505,646         3,507,484           26,400         Third Party Payments         26,400         23,649           5,147,174         Recharge Expenditure         5,147,174         5,025,087           16,493,378         Capital Financing         16,493,378         (148,321,206)           65,024,504)         Receipts         (65,024,504)         (64,842,393)           7,812,474         Government Grants         7,812,474         156,612,249           (1,644,306)         Recharge Income         (1,644,306)         (636,979)	Budget         To Date         To Date         To Date           7,566,141         Employees         7,566,141         7,788,956         222,815           20,912,652         Premises         20,912,652         16,894,906         (4,017,746)           166,945         Transport         166,945         167,980         1,035           3,505,646         Supplies & Services         3,505,646         3,507,484         1,838           26,400         Third Party Payments         26,400         23,649         (2,751)           5,147,174         Recharge Expenditure         5,147,174         5,025,087         (122,087)           16,493,378         Capital Financing         16,493,378         (148,321,206)         (164,814,584)           65,024,504)         Receipts         (65,024,504)         (64,842,393)         182,111           7,812,474         Government Grants         7,812,474         156,612,249         148,799,775           (1,644,306)         Recharge Income         (1,644,306)         (636,979)         1,007,327	Budget         To Date         To Date         To Date         Outturn           7,566,141         Employees         7,566,141         7,788,956         222,815         7,788,956           20,912,652         Premises         20,912,652         16,894,906         (4,017,746)         19,828,526           166,945         Transport         166,945         167,980         1,035         167,980           3,505,646         Supplies & Services         3,505,646         3,507,484         1,838         3,507,484           26,400         Third Party Payments         26,400         23,649         (2,751)         23,649           5,147,174         Recharge Expenditure         5,147,174         5,025,087         (122,087)         5,153,003           16,493,378         Capital Financing         16,493,378         (148,321,206)         (164,814,584)         (133,823,066)           65,024,504)         Receipts         (65,024,504)         (64,842,393)         182,111         (64,976,559)           7,812,474         Government Grants         7,812,474         156,612,249         148,799,775         156,612,249           (1,644,306)         Recharge Income         (1,644,306)         (636,979)         1,007,327         (1,286,246)

































