## SCRUTINY COMMITTEE WORK PROGRAMME 2012/2013 – NORWICH CITY COUNCIL

Please contact the scrutiny officer; Steve Goddard, Scrutiny officer, Norwich city council, Room 313, City Hall, Norwich NR2 1NH Phone: 01603 212491 email: <a href="mailto:stevegoddard@norwich.gov.uk">stevegoddard@norwich.gov.uk</a>

The work programme for the scrutiny committee is informed by a combination of what councillors' feel are important topics, gathered from their ward work and their activities across the whole council or members of the public highlighting issues for debate. Also requests by cabinet for scrutiny to undertake 'pre-scrutiny' before policies are taken to cabinet. Council officers can also request that scrutiny investigate and consider certain issues on their behalf. When raising a possible topic for the work programme it is advisable to make a formal request by using the **Request form to raise an item for Scrutiny Review** which can be obtained from the scrutiny officer or via e-councillor. Once a topic request for scrutiny has been received the topic will usually be required to be put through the following:

Picc Analysis for Prioritising Topics – YOU ARE ASKED TO USE THE PICC ANALYSIS AS A FILTER TO ASSESS THE APPROPRIATENESS FOR SCRUTINY OF TOPICS BEFORE INCLUDING THEM ON THE WORK PROGRAMME

**TOPIC TITLE:** 

REASON FOR TOPIC REQUEST AND OUTCOME SOUGHT:

WHO/WHAT IS THE RESPONSBILE ORGANISATION?

WHO ARE THE RESPONSIBLE CABINET PORTFOLIO COUNCILLOR(S) AND OFFICER(S)?

The council's FIVE main priorities are provided to assist members and can be used as a guide and reminder to draw links between the work of the scrutiny committee and the corporate plan:

- TO MAKE NORWICH A CITY OF CHARCTER AND CULTURE
- TO MAKE NORWICH A SAFE CLEAN CITY
- TO MAKE NORWICH A PROSPEROUS CITY
- TO PROVIDE VALUE FOR MONEY SERVICES
- TO MAKE NORWICH A CITY WITH DECENT HOUSING FOR ALL

P Public interest	
Is there sufficient public interest in the topic?	
Where is the evidence to support this?	
Is interest confined to the city or of broader interest?	
How would it be in the public interest to look at this topic?	

I Impact	
Will the topic impact community well-being?	
To what extent will the topic impact on the community?	
How will the review bring value to community well-being?	
•	
C Council & performance	
How is the council/organisation performing in this area?	
What is the performance data showing? (direction of travel?)	
Are there other performance comparisons or bench marks?	
Is there adequate performance measurement?	
· · · · · · · · · · · · · · · · · · ·	
C Keeping in context	
What else is happening in this area such as recent reviews or	
inspections?	
How does this rank within the context of other work or priorities?	

WHEN WOULD BE THE BEST TIME TO CARRY OUT SCRUTINY OF THIS TOPIC?

WHAT METHOD(S) SHOULD BE USED TO CARRY OUT THIS SCRUTINY? (task & finish group, topic on agenda at main meeting, themed meeting, consultation etc.)

WHO ELSE SHOULD BE INVOLVED/INVITED?

**VENUE?** (city hall, other venue, site visit etc)

DATE OF MEETING	TOPIC FOR SCRUTINY	RESPONSIBLE ORGANISATION OFFICER CABINET PORTFOLIO COUNCILLOR	REASON FOR TOPIC REQUEST AND OUTCOME SOUGHT	METHODS AND VENUE
21 Feb 2013	Q3 performance and budget monitoring	Councillor Brenda Arthur, Councillor Alan Waters, Russell O'Keefe, Mark Smith and Phil Shreeve		Quarterly at committee
21 Feb 2013	Role of the ward councillor	Russell O'Keefe, Bob Cronk, Christine Nicols and Andy Emms	Review of the role of a ward councillor with in the new operating model and the opportunities provided by the council's neighbourhood model. To make recommendations on the role of a ward councillor and the supporting member development programme.	At committee
7 March 2013	Task & finish group - community space	Councillors Storie, Galvin, Gee and Sands (M)	To receive the final report of the t&fg and recommend its findings to the cabinet and relevant lead officers.	At committee
7 March 2013	Lgss, and the revenues and benefits service	Councillor Brenda Arthur, Councillor Alan Waters and Anton Bull	A year on look at the performance of Lgss and a progress report on the revenues & benefits service. To identify any areas for improvement and to note successes.	Annual at committee
11 April 2013	Welfare reform and housing benefit changes	Councillor Alan Waters, Caroline Ryba and Anton Bull	To assess the implications of benefit capping and social housing under occupancy rules that come into force in April 2013, and to look at any outcomes available from the universal credit pilots.	At committee
30 May 2013	Annual scrutiny review	Councillor Claire Stephenson and Steve Goddard	To agree the annual review of the scrutiny committee's work 2012 to 2013 and recommend it for adoption of the council	Annual at committee
30 May 2013	Review of the work programme	Scrutiny committee, corporate leadership team, cabinet and the scrutiny officer	To identify the issues facing the work of the council for the civic year and agree the scrutiny committee work programme up to April 2014	Annual meeting

## Scrutiny committee recommendation & request tracking

Date	Topic	Responsible officer	Scrutiny request	Progress	Outcome
31 May 2012	Q4 performance monitoring Payments at post offices (collection rates)	Tina Bailey	Further detailed information requested regarding use of post offices for payments and any correlation regarding the amount of time between payment being made and receipt of benefits	received	In general payments at post offices/pay points continue to increase with April 2010 we had 22,656 transactions and by April 2012 we had 26,431 transactions. The value of those payments was £1,451,099 in Apr 2010 and £1,764,762 in Apr 2012. Payments take 6 days to actually be credited against an account as they go through the post office banking system and our own internal processes. In respect of receipt of benefits. The two transactions are not directly linked.
31 May 2012	Q4 performance monitoring ASB figures	Tracy John	Further information on reasons for why there was a drop in anti-social behaviour reporting for Q4	received	This performance indicator compares the number of reported cases of ASB in any given quarter to the same quarter of the previous year. For quarter 4 (2012) there were 783 recorded reports of ASB, in quarter 4 (2011) there were 1029 recorded reports of ASB, resulting in a reduction of 24%.  This indicator does not provide information on why there is this variance in reporting of ASB, however we have been reviewing our performance measures for ASB and as part of that work identified a significant amount of duplicate recording, which is likely to account for the reduction in the volume of cases recorded. Our review of performance measures for ASB aims to focus on outcomes of prevention and tackling ASB.  We plan to introduce a new set of ASB indicators that can better reflect our performance tackling ASB monitoring the effectiveness of

Date	Topic	Responsible officer	Scrutiny request	Progress	Outcome
					preventative measures such as use of the mediation service Asking our tenant community about their perception of asb in their neighbourhood - question to be included in the next survey with the Talkback panel in August 2012. Asking our tenant community of their experience of us dealing with reports of ASB - two new satisfaction surveys being launched on low level ASB and ABATE casework.  Hopefully this will produce more meaningful data which will track trends and measure our progress more accurately.
31 May 2012	Q4 performance monitoring Revenues & benefits improvement plan	Anton Bull	The housing benefit service improvement plan be provided for members to access via a link on ecouncillor	received	Now on e-councillor
05 July 2012	Foodbanks	Steve Goddard	Members felt that it would be important for them to find out if there were particular reasons for why there was a trend for people's periods of crisis to increase in time, and to receive further information from the Food bank, that breaks down the reasons for people presenting for three vouchers or more	Ongoing - A Food bank project with the aim of identifying reasons why people were presenting on more than one occasion has yet to take place.	This is unable to be progressed due to the project not now being undertaken.
19 July 2012	Financial regime for local government	Jerry Massey Andy Emms	Resolved that the deputy chief executive provide a member briefing regarding funding for housing provision.	ongoing	

Date	Topic	Responsible officer	Scrutiny request	Progress	Outcome
19 July 2012	Food banks	Steve Goddard	That the communications team helps promote the work of food banks via print and online media	Discussions are under way regarding an appropriate approach	Where appropriate reference will be made to the work of the food bank
19 July 2012	Food banks	Boyd Taylor	Clarify with food bank staff that the city council has debt advice officers available to provide guidance to food bank users in the future	Achieved	Food bank staff are now sign posting clients.  A training session is being organised for food bank volunteers based on identifying and involving available agencies around the city.
6 Sept 2012	Tennant scrutiny panels	Tracy John	The annual report be presented to the scrutiny committee annually by the tenant reps	Ongoing, to be entered onto the work programme for Nov 2013	
6 Sept 2012	Tennant scrutiny panels	Tracy John	The annual review be received by scrutiny annually	Ongoing, to be entered onto the work programme for Nov 2013	
6 Sept 2012	Street and gully cleaning on Gladstone Street	Andy Watt	The head of city wide services to set up a meeting with residents in the area to talk about the issue and invite the county council and Anglia Water to attend along with officers of Norwich city council	Event held; a report will be circulated to members on the outcome of a community walk a bout event held earlier this month	

Date	Topic	Responsible officer	Scrutiny request	Progress	Outcome
6 Sept 2012	Quarter 1 performance report	Phil Shreeve	Officers to consider ways in which members can consider historical performance data that would be helpful and relevant in the monitoring of the current performance target.	A two year backward looking dash board of annual/year end data is being created.	This is now accessible on the council's web-site
11 Oct 2012	Assets of community value	Andy Watt and Jerry Massey	That the cabinet be requested to consider the suggested scrutiny amendments to the proposed scheme	Scrutiny amendments accepted 17 October 2012	Cabinet approved the proposals to implement decision making and governance arrangements relating to community rights to bid for assets of community value, subject to incorporating the amendments proposed by the scrutiny committee at its meeting on 11 October 2012.
11 Oct 2012	Night time economy	Bob Cronk	Members be kept informed of the progress made with addressing the responsibilities of bar staff and licensees with regard to drunkenness and cheap unit pricing of alcohol	Ongoing	
8 Nov 2012	Quarter 2 performance report	Phil Shreeve	That more detailed information regarding the issues most commonly occurring as avoidable contract instances be provided to members	Ongoing; this information is being compiled and will then be put into a presentable format	
6 Dec 2012	Normandie tower lifts – (request for scrutiny)	Chris Rayner	Members be kept informed of the work being undertaken to improve the reliability of the new lifts	Complete	This work has been carried out and the new contractor is in place.

Date	Topic	Responsible officer	Scrutiny request	Progress	Outcome
6 Dec 2012	Benefits claims process	Anton Bull	1. comparative costs of contractors in clearing backlog versus employed staff if the team was resourced to the numbers that include the number of contracted staff 2. detailed explanation of the specific issues that caused the backlog 3. regular member updates from benefits board meetings 4. review the process that developed the improvement plan and then further review the imp plan to see if it requires adjustment to sustain continued improvement 5. monitoring feedback to members on the effectiveness of the face to face model	Ongoing; Please note that the benefits claims process will also form part of the committee's year on look at the performance of the council's partnership with LGSS at the March meeting of scrutiny.	
10 Jan 2013	Section 106	Jerry Massey	Request that officers circulate a note regarding section 106 agreements not being met as they effect viability of some sites for developers. This to allow members to gain an understanding about the process, including explanation of how the district valuer reaches a valuation of sites.		

## FORWARD AGENDA / CABINET, COUNCIL, SCRUTINY AND AUDIT COMMITTEES 2012/2013

		Allocated	Items				
Meeting	Report	Purpose	Portfolio holder Senior Officer	Final Report - To be signed off by CLT member	Management Clearance • CLT	Cabinet Briefing (IC) or Portfolio Holder (PH)	Exempt? If yes – which para?
ALL MEMBERS BRIEFING 12 FEB 18:00 – 19:00	Norwich area transport strategy	N/A	Head of city development	N/A	N/A	N/A	N/A
CABINET 13 FEB	Policy framework	To consider the proposed amendments to the corporate plan 2012-2015 for recommendation to council.	Cllr Arthur Russell O'Keefe Executive head of strategy, people and democracy Ext 2908	30 Jan	Russell O'Keefe	IC	No
CABINET 13 FEB	General fund budget 2013/14	To recommend a GF budget and set the Council Tax for 2013/14	Cllr Waters; Caroline Ryba, Chief finance officer	30 Jan	Caroline Ryba	IC	No
CABINET 13 FEB	Housing revenue account budget 2013/14	To recommend an HRA budget for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	30 Jan	Caroline Ryba	IC	No

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Meeting	Report	Purpose	Portfolio holder Senior Officer	Final Report - To be signed off by CLT member	Management Clearance • CLT	Cabinet Briefing (IC) or Portfolio Holder (PH)	Exempt? If yes – which para?
CABINET 13 FEB	Housing rents & service charges	To recommend rents and service charges for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	30 Jan	Caroline Ryba	IC	No
CABINET 13 FEB	Housing & non- housing capital programme 2013/14	To recommend a capital programme for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	30 Jan	Caroline Ryba	IC	No
CABINET 13 FEB	Treasury management strategy 2013/14	To approve Treasury Management Strategy for 2013/14	Cllr Waters; Caroline Ryba, Chief finance officer	30 Jan	Caroline Ryba	PH	No
CABINET 13 FEB	Quarter 3 performance report	To report progress against the delivery of the corporate plan objectives for quarter 3 of 2012-13	Cllr Waters Russell O'Keefe, Executive head of strategy, people and democracy Ext 2908 Phil Shreeve Ext 2356	30 Jan	Russell O'Keefe	PH	No
CABINET 13 FEB	Revenue Budget Monitoring 2012/13 – Period 09	To update cabinet on the financial position as at 31 Dec and the forecast outturn for the year 2012/13.	Cllr Waters Caroline Ryba Chief finance officer Mark Smith Ext	30 Jan	Caroline Ryba	PH	No

		Allocated	Items				
Meeting	Report	Purpose	Portfolio holder Senior Officer	Final Report - To be signed off by CLT member	Management Clearance • CLT	Cabinet Briefing (IC) or Portfolio Holder (PH)	Exempt? If yes – which para?
			2561				
CABINET 13 FEB	Capital budget monitoring 2012-13	To update cabinet on the financial position and the forecast outturn for the year 2012/13	Cllr Waters Caroline Ryba Chief finance officer Mark Smith Ext 2561	30 Jan	Caroline Ryba	PH	No
CABINET 13 FEB	Property services restructure	To consider adjustments to the staffing structure	Cllr Waters; Dawn Bradshaw, Head of HR and learning Ext 2434	30 Jan	Russell O'Keefe	PH	Yes – Para 3
CABINET 13 FEB	Annual environmental statement	To consider the annual environmental statement	Cllr Bremner Russell O'Keefe, Executive head of strategy, people and democracy Ext 2908	30 Jan	Russell O'Keefe	PH	No
CABINET 13 FEB	Maintenance & repairs: award of structural repairs contract – KEY DECISION	To advise cabinet of the tender process for the structural repairs contract to omnia type properties and seek authority to award the contract	Cllr MacDonald Chris Rayner, Head of property services Ext 3208	30 Jan	Jerry Massey		No
CABINET 13 FEB	Housing Blueprint and Vision	To advise Cabinet and approve the housing blueprint and vision	Cllr MacDonald Tracy John	30 Jan	Jerry Massey		No

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	KEY DECISION	for 2013/2015	Head of housing Ext 2939 Anna Clarke Tenancy Services Manager Ext 2083				
CABINET 13 FEB	Managing assets	To seek approval to dispose of three properties	Cllr Waters Andy Watt Head of City Development Services Ext <b>2691</b>	30 Jan	Jerry Massey	PH	Yes – Para 3
BUDGET COUNCIL 19 FEB	Policy framework	To agree the proposed amendments to the corporate plan 2012-2015 as the overarching policy framework.	Cllr Arthur Russell O'Keefe Executive head of strategy, people and democracy Ext 2908	6 Feb	Russell O'Keefe	IC	No
BUDGET COUNCIL 19 FEB	General fund budget 2013/14	To agree the GF budget and set the Council Tax for 2013/14	Cllr Waters; Caroline RYba, Chief finance officer	6 Feb	Caroline Ryba	IC	No

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Meeting	Report	Purpose	Portfolio holder Senior Officer	Final Report - To be signed off by CLT member	Management Clearance • CLT	Cabinet Briefing (IC) or Portfolio Holder (PH)	Exempt? If yes – which para?
BUDGET COUNCIL 19 FEB	Housing revenue account budget 2013/14	To agree an HRA budget for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	6 Feb	Caroline Ryba	IC	No
BUDGET COUNCIL 19 FEB	Housing rents & service charges	To recommend rents and service charges for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	6 Feb	Caroline Ryba	IC	No
BUDGET COUNCIL 19 FEB	Housing & non- housing capital programme 2013/14	To recommend a capital programme for 2013/14	Cllrs Waters Caroline Ryba, Chief finance officer	6 Feb	Caroline Ryba	IC	No
BUDGET COUNCIL 19 FEB	CIL charging schedule	To agree to adopt the CIL charging schedule for Norwich	Cllr Bremner Jerry Massey Ext 2225  Cllr Waters Caroline Ryba Chief finance officer Mark Smith 2561 Gwyn Jones Ext 2364	6 Feb	Jerry Massey		
SCRUTINY	Quarter 3 performance	To report progress against the	Cllr Arthur	8 Feb	Russell	PH	
21 FEB	report	delivery of the corporate plan	Russell O'Keefe,		O'Keefe		

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		objectives for quarter 3 of 2012-13	Executive head of strategy, people and democracy Ext 2908				
SCRUTINY 21 FEB	Revenue Budget Monitoring 2012/13 – Period 09	To update cabinet on the financial position as at 31 Dec and the forecast outturn for the year 2012/13.	Cllr Waters Caroline Ryba Chief finance officer  Mark Smith Ext 2561	8 Feb	Caroline Ryba	PH	
SCRUTINY 21 FEB	Capital budget monitoring 2012-13	To update cabinet on the financial position and the forecast outturn for the year 2012/13	Cllr Waters Caroline Ryba Chief finance officer Mark Smith Ext 2561	8 Feb	Caroline Ryba	PH	
SCRUTINY 21 FEB	Role of the ward councillor	Review of the role of a ward councillor with in the new operating model and the opportunities provided by the council's neighbourhood model. To make recommendations on the role of a ward councillor and the supporting member	Cllr Waters Russell O'Keefe Executive head of strategy, people and democracy Ext 2908	8 Feb	Russell O'Keefe		

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Meeting	Report	Purpose	Portfolio holder Senior Officer	Final Report - To be signed off by CLT member	Management Clearance • CLT	Cabinet Briefing (IC) or Portfolio Holder (PH)	Exempt? If yes – which para?
		development programme					
		development programme					
SCRUTINY 7 MAR	LGSS and the revenues and benefits service	A year on look at the performance of LGSS and a progress report on the revenues & benefits service. To identify any areas for improvement and to note successes.	Cllr Waters Anton Bull Executive head of business relationship management Ext 2326	22 Feb	Anton Bull		
ALL MEMBERS BRIEFING 12 MAR	Sustainable communities act	N/A	TBC	N/A	N/A	N/A	N/A
CABINET 13 MAR	Award of grants to voluntary and community sector organisations –KEY DECISION	To seek approval of grant awards as part of the voluntary and community sector commissioning programme.	Cllr Arthur Russell O Keefe, Executive head of strategy, people and democracy Ext 2908	27 Feb	Russell O'Keefe	PH	NO
CABINET 13 MAR	Payroll award of contract KEY DECISION	To seek approval the award of contract for payroll services	Cllr Waters Russell O'Keefe Executive head of strategy,	27 Feb	Russell O'Keefe		

		Allocated	Items				
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CABINET 13 MAR	Annual review of partnerships register	To inform and request endorsement for the annual review.	people and democracy Ext 2908 Dawn Bradshaw Head of HR and learning Ext 2434 Cllr Arthur Russell O'Keefe Executive head of strategy, people and democracy Ext 2908 Debbie Cronk Partnerships Officer Ext: 2378	27 Feb	Russell O'Keefe	PH	No
CABINET 13 MAR	Phone masts on council buildings and land KEY DECISION	To review and agree the council's policy for placing phone masts on council buildings and land	Cllr Waters Andy Watt Head of city development services Ext 2691	27 Feb	Jerry Massey	PH	No
CABINET	Development	To approve the development	Cllr Bremner	27 Feb	Jerry	PH	No

		Allocated	Items				
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13 MAR	management policies submission plan - KEY DECISION	management policies for submission to the secretary of state	Graham Nelson Head of planning Ext 2530		Massey		
CABINET 13 MAR	Site allocations submission plan – KEY DECISION	To approve the site allocations plan for submission to the secretary of state	Cllr Bremner Graham Nelson Head of planning Ext 2530	27 Feb	Jerry Massey	PH	No
CABINET 13 MAR	Desktop hardware and software award of contract KEY DECISION	To seek approval for the award of contract for desktop hardware and software	Cllr Waters Anton Bull Executive head of business relationship management Ext 2326	30 Jan	Anton Bull	Portfolio Holder	No (Req by Anton Bull)
CABINET 13 MAR	Bowthorpe open space strategy	To agree a strategy for the improvement of open spaces in Bowthorpe and to allocate funding to enable work to begin on early capital projects	Cllr Bremner & Cllr Gihawi Adrian Akester Head of citywide services	27 Feb	Jerry Massey	PH	No
CABINET 13 MAR	Discretionary housing payments policy – <b>KEY DECISION</b>	To review and approve an updated discretionary housing payments policy	Cllr Alan Waters, Anton Bull, Executive head	27 Feb	Anton Bull	PH	No

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			of business relationship management				
CABINET 13 MAR	HECA Report 2013- 2015 (Home Energy Conservation Act) - KEY DECISION	To consider the HECA	Cllr MacDonald, Cllr Bremner, Jerry Massey, Deputy chief executive (operations)	27 Feb	Jerry Massey	PH	No
CABINET 13 MAR	Community Infrastructure Levy (CIL) KEY DECISION	To recommend to Council the adoption of the Community Infrastructure Levy (CIL) rate for Norwich, subsequent to the completion of the CIL public examination	Cllr Waters Caroline Ryba Chief finance officer Mark Smith Ext 2561 Jerry Massey Deputy chief executive (operations) Ext 2225 Gwyn Jones City growth & development manager Ext 2364	27 Feb	Caroline Ryba	PH	No

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AUDIT 19 MAR							
COUNCIL 26 MAR	Development management policies submission plan	To approve the development management policies plan for submission to the secretary of state	Cllr Bremner Graham Nelson Head of planning Ext 2530	30 Jan	Jerry Massey	PH	
COUNCIL 26 MAR	Site allocations submission plan	To approve the Site Allocations plan for submission to the secretary of state	Cllr Bremner Graham Nelson Head of planning Ext 2530	30 Jan	Jerry Massey	PH	
SCRUTINY 11 APRIL	Welfare reform and housing benefit changes	To assess the implications of benefit capping and social housing under occupancy rules that come into force in April 2013, and to look at any outcomes available from the universal credit pilots.	Cllr Waters Caroline Ryba Chief finance officer (S151 Officer) 01223 699292 Anton Bull Executive head of business relationship	28 Mar	Caroline Ryba	PH	

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			management Ext 2326				
ALL MEMBERS BRIEFING 16 APR 18:00 – 19:00	TBC	N/A	TBC	N/A	N/A	N/A	N/A
CABINET 17 APR							
ANNUAL COUNCIL 21 MAY							
SCRUTINY 30 MAY	Annual scrutiny review	To agree the annual review of the scrutiny committee's work 2012 to 2013 and recommend it for adoption of the council	Councillor Claire Stephenson Steve Goddard Scrutiny officer Ext 2491	17 May			
SCRUTINY 30 MAY	Review of the work programme	To identify the issues facing the work of the council for the civic year and agree the scrutiny committee work programme up to April 2014	Scrutiny committee, corporate leadership team, cabinet and the	17 May			

			Allocated Items				
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			scrutiny officer				

## Date to be confirmed

CABINET	White Ribbon Status	To ask cabinet to consider seeking white ribbon status for the city	Jerry Massey, Deputy chief executive (operations) Bob Cronk, Head of local neighbourhood services		
CABINET	Privately rented housing in Norwich	To provide Cabinet with an update on housing conditions within the privately rented sector in Norwich and to explore a range of options for future action.	Andy Watt Head of city development services Ext 2691		
CABINET	Provision of social housing at Wentworth Green	To recommend to Council that the council becomes the provider of social housing at the Wentworth Green development	Cllr MacDonald Head of city development services Debbie Gould Ext 2851		
CABINET	Norwich Economic Strategy 2013-2018 Consultation Draft	Draft Economic Strategy Consultation Document for Cabinet Approval	Cllr Arthur Ellen Tilney ext: 2501	Jerry Massey	No